



IVY TECH COMMUNITY COLLEGE
STATE BOARD OF TRUSTEES MEETING
THURSDAY, AUGUST 4, 2016
1:00PM – 3:00PM

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**OFFICIAL NOTICE OF MEETING
IVY TECH COMMUNITY COLLEGE OF INDIANA
STATE BOARD OF TRUSTEES**

Notice is hereby given that the State Board of Trustees of Ivy Tech Community College of Indiana will be holding the following meetings at the Coliseum Campus, 3800 North Anthony Boulevard, Fort Wayne, Indiana 46805

Wednesday, August 3, 2016

1:00 pm

Executive Session of the State Board of Trustees

The State Trustees will meet in Executive Session at the Coliseum Campus, 3800 North Anthony Boulevard, Fort Wayne, Indiana 46805 and are permitted under IC 5-14-1.5-6.1(b), to discuss the subjects listed below. For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (2)(D) The purchase or lease of real property by the Governing Body up to the time a contract or option to purchase or lease is executed by the parties.
- (5) To receive information about and interview prospective employees
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

Thursday, August 4, 2016

7:00 am- Noon

Board Committee Meetings (*open to the public*)

The State Trustees will hold the regular committee meetings at Coliseum Campus, 3800 North Anthony Boulevard, Fort Wayne, Indiana 46805

7:00 am - 8:00 am	Audit Committee
8:00 am - 9:00am	Planning and Education
9:00 am - 10:00 am	Building, Grounds, & Capital Committee
10:00 am - 10:15 am	Break
10:15 am - 11:00am	Corporate College
11:00 am - Noon	Budget and Finance

1:00 pm – 3:00 pm

Regular State Board of Trustees Meeting (*open to the public*)

The State Trustees will hold a regular meeting at the Coliseum Campus, 3800 North Anthony Boulevard, Fort Wayne, Indiana 46805 to consider and take action on such items as may be brought before them.

Secretary
Dated this 25th July 2016



Preliminary Agenda as of July 25, 2016*

Meeting of the State Board of Trustees

August 4, 2016

- I. Roll Call**
- II. Report of Secretary on Notice of Meeting**
- III. Approval of Minutes**
 - Regular Meeting, June 22, 2016
 - Special Meeting, June 30, 2016
- IV. Reports of Board Committees**
 - a) Executive Committee, Paula Hughes, Chair**
 - b) Building, Grounds, and Capital Committee, Steve Schreckengast, Chair**
 - Resolution 2016-29**, Approval of the Ivy Tech Community College Legislative Request for Capital Funds for the 2017-19 Biennium
 - c) Budget and Finance Committee, Jesse Brand, Chair**
 - Resolution 2016-30**, Approval Renewing MOU with Indiana University Information Technology Services for Support Center Service Region 8/Central Indiana
 - Resolution 2016-31**, Approval of a Three-Year Agreement with Pocket Nurse LLC for Medical Supplies
 - d) Planning and Education Committee, Kaye Whitehead, Chair**
 - e) Audit Committee, Stewart McMillian, Chair**
 - f) Corporate College Committee, Larry Garatoni, Chair**
- V. Treasurer's Report, Chris Ruhl, SVP/Finance and Treasurer**
- VI. State of the College, Sue Ellspermann, President**

VII. Old Business

VIII. New Business

Resolution 2016-32, Reappointment and Appointment of Regional Trustees ~ North Central

Resolution 2016-33, Reappointment of Regional Trustee ~ Northwest

Resolution 2016-34, Reappointment of Regional Trustees ~ Northeast

Resolution 2016-35, Reappointment of Regional Trustees ~ Lafayette

IX. Adjournment

**MINUTES OF THE MEETING OF THE STATE
BOARD OF TRUSTEES**

IVY TECH COMMUNITY COLLEGE

June 22, 2016

Chairperson Paula Hughes called the June 22, 2016 regular meeting of the State Board of Trustees to order at 1:00 pm at the Crowne Plaza Indianapolis, Downtown Union Station, 123 W. Louisiana St, Indianapolis, IN

A. ROLL CALL

Vice Chair Michael Dora called the roll and the presence of a quorum was announced.

The following State Trustees were present:

Ms. Paula Hughes, Chairperson
Mr. Michael R. Dora, Vice Chair
Mr. Jesse Brand
Mr. Larry Garatoni
Mr. Richard R. Halderman
Ms. Lillian Sue Livers
Mr. Lee J. Marchant
Mr. Steve Schreckengast
Mr. Darrel Zeck

The following State Trustees were unable to attend:

Mr. Michael A. Evans
Mr. Bob Jones, Secretary
Mr. Stewart McMillan
Ms. Kimra Schleicher
Ms. Kaye H. Whitehead

B. EXECUTIVE SESSION MEMORANDA:

Following notice under IC 5-14-1.5-4, IC 5-14-1.5-5 and IC 5-14-1.5-6.1(d)

The State Board of Trustees met in Executive Session on June 21, 2016 at 1:00 p.m. at the Crowne Plaza Indianapolis, Downtown Union Station, 123 W. Louisiana St, Indianapolis, IN

Members present were: Mr. Richard R. Halderman, Ms. Paula Hughes, Mr. Michael Dora, Mr. Bob Jones, Mr. Jesse Brand, Mr. Larry Garatoni, Ms. Lillian Sue Livers, Mr. Lee J. Marchant, Mr. Steve Schreckengast, and Darrell Zeck

Members absent were: Mr. Michael A. Evans, Mr. Stewart McMillan, Ms. Kimra Schleicher, Ms. Kaye H. Whitehead

The Trustees considered the following items as permitted under IC 5-14-1.5-6.1(b). For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (5) To receive information about and interview prospective employees
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

With the Approval of these minutes the Trustees present at the meeting certify that no subject matter was discussed in the executive session other than the subject matter specified in the public notice issued for this meeting.

C. NOTICES OF MEETING MAILED AND POSTED:

Vice Chair Michael Dora serving as acting secretary in Bob Jones absence confirmed that notices of the June 22, 2016, regular meeting were properly mailed and posted.

D. APPROVAL OF BOARD MINUTES:

Trustee Sue Livers moved for approval of the minutes of the April 13, 2016 regular board meeting. Trustee Garatoni seconded the motion and the motion carried unanimously.

Trustee Richard Halderman moved for approval of the minutes of the May 18, 2016 special board meeting. Trustee Sue Livers seconded the motion and the motion carried unanimously.

E. COMMITTEE REPORTS:

Item 1 Chairperson Hughes reported that the Executive Committee met, and made mention of President Snyder's last Board meeting and President Elect Sue Ellspermann's Listening Tour visiting all regions at Ivy Tech Community College the month of June and will start officially on July 1, 2016. Speaking on behalf of the board that they are excited for the new potentials for Ivy Tech Community College and look forward to the grace and passion she will bring to the Office of the President.

Item 2 Chairperson Hughes called upon Trustee Schreckengast, Chair of the Committee, to give the **Building, Grounds and Capital Committee Report**. Trustee Schreckengast reported three action items for approval.

Trustee Schreckengast moved for approval of

Resolution 2016-15, Approval of Contract with Monroe Construction Group, LLC for Renovation to Kokomo Main Campus, Region 5/Kokomo Indiana

Trustee Halderman seconded the motion, and the motion carried unanimously.

Trustee Schreckengast moved for approval of

Resolution 2016-16, Approval to Enter into Financial Agreement with Foundation to Assist with Precision AG Project Region 7/Terre Haute

Trustee Zeck seconded the motion, and the motion carried unanimously.

Trustee Schreckengast moved for approval of

Resolution 2016-17, Approval to Purchase Land Located at the Corner of Capitol Avenue and 28th Street in Indianapolis Region 8/Central Indiana

Trustee Halderman seconded the motion, and the motion carried unanimously.

The committee received information on an upcoming greenhouse project in Fort Wayne. We also received an update on the Capital Planning Process and discussed the newly created Capital Review Committee which will be making recommendations for projects to the Board at our next meeting.

Item 3

Chairperson Hughes called upon Trustee Jesse Brand, Member of the Committee, for a report from the **Budget and Finance Committee**. Trustee Brand reported the committee received update on the College's 2016-2017 Operating Budget

Trustee Brand moved for approval of

Resolution 2016-18, Approval of the College 2016-17 Fiscal Year Operating Budget

Trustee Garatoni seconded the motion, and the motion carried unanimously.

Trustee Brand moved for approval of

Resolution 2016-19, Approval of the Purchase of Anatomage Tables for the Health Sciences and Nursing Program

Trustee Garatoni seconded the motion, and the motion carried unanimously.

Trustee Brand moved for approval of

Resolution 2016-20, Approval to Enter into Statement of Work for Student Coaching Programs, Office of the President/Statewide

Trustee Garatoni seconded the motion, and the motion carried unanimously.

Item 4

Chairperson Hughes called upon Trustee Sue Livers, Member of the Committee, for a report from the **Planning and Education Committee**. Trustee Livers reported there is one action items for approval. Trustee Livers noted we had many updates.

Jeff Fanter and Kara Monroe presented on an initiative to review and address scheduling including block and predictive scheduling.

A project is underway that is looking at four elements of scheduling and developing future state plans for these scheduling processes. Those are: predictive/block scheduling; multi-campus scheduling; the process of schedule building and recovery processes for student enrollment when classes are cancelled.

Survey results from students regarding preferences for course scheduling and information needed at new student orientation were reviewed. Some of the findings from the surveys are:

Full Time students are equally divided between transfer and workforce objectives

Part Time students are more focused on workforce objectives

Overall, there isn't one stand-out day/time frame preferred – however a few trends emerged:

10 am to 12 pm is the most preferred time frame day for all students

Part Time students generally preferred evening courses more than full-time students and prefer almost as much at the 10-12 time frame.

A “new finding” is a preference for shorter term classes for students who want online classes

Students are very interested in receiving a year-long schedule of classes and even a prescriptive schedule of courses for their programs.

There is also a preference for predictive scheduling a year in advance

Order of preference for students toward course selection

1. Location
2. Time
3. Day
4. Instructor

Students identified College resources and the importance of studying/class preparation as information for new student orientation

Next steps will be student focus groups in the fall – to follow-up on the information students relayed in the survey. Jeff and Kara will also use the information gained through this survey and the overall project to inform the revision of the College's orientation program.

Jeff Fanter presented on Summer enrollment

Summer 2016 enrollment is -4% from Summer 2015 (Summer 2015 enrollment was -7% from Summer 2014)

President Snyder reported there is a federal initiative to re-establish summer Pell grants which is expected to have a positive impact on future summer enrollment.

An analysis of the tuition freeze relays that growth in summer enrollment from the tuition freeze will probably not offset the revenue reduction from the tuition freeze.

Russ Baker presented an update for the University Transfer Division. The differences between the AS degrees (transfer focus) and AAS degrees (workforce focused) were discussed. The AS degrees have more general education courses than the AAS degrees. The 30 cr. hr. general education core is embedded in each AS degree and transfers to public universities via state legislation. He also provided enrollment and completion data for the last four years that shows an increase in completions, while enrollment has followed the statewide decline.

The Transfer Division program enrollment percentage decline over the past several years generally reflects the overall percentage decline in the College's enrollment. It was noted that the General Studies degree has the highest number of enrolled students (12,000+) within the division. Initiatives of the division were reviewed particularly noting reverse transfer which now has resulted approximately 100 students being awarded an Ivy Tech degree. It was noted that the process for awarding reverse transfer degrees requires significant staff time investment. A SWOT analysis was also reviewed that noted the challenge of the low full-time faculty/student ratio in the division.

Calvin Thomas, Larry Swafford and Chancellor Vaughan presented a new program proposal for a Technical Certificate and Associate of Applied Science degree in Optometric Technology at the Bloomington campus.

Indiana University requested that Ivy Tech Bloomington offer this program and there is a number of program support letters from community Doctors of Optometry and optical labs. The workforce demand for the program was reviewed from EMSI data. The program will be cohort based with limited enrollment. Breakeven is projected at 20 FTE which is expected to be exceeded in Year 2. Chairperson Hughes recommended a projected revenue/expense/margin statement and this will be incorporated in future new program proposals. The Planning and Education Committee recommends approval of Resolution 2016-21, Approval of a New Program (for Optometric Technology).

Trustee Livers moved for approval of

Resolution 2016-21, Approval of Degree Program

Trustee Halderman seconded the motion, and the motion carried unanimously.

Item 5

Chairperson Hughes called upon Trustee Brand, Member of the Committee, for a report from the **Audit Committee**. Trustee Brand reported no action items. There are no action items from the Audit Committee, but discussed the following issues:

- We discussed the exit conference related to the federal compliance audit that took place in March. As part of the discussion of the federal compliance audit, it was noted that this was the 5th consecutive year where there were no federal findings. Since a majority of the federal audit relates to federal financial aid, the Audit Committee would like to take this opportunity to commend the ongoing efforts of the Financial Aid Department on this accomplishment.
- We discussed the reports to the confidential hotline and an update on pending litigation.
- We reviewed and approved the Internal Audit Department budget for fiscal year 2016-17.
- We reviewed and approved the Audit Committee Charter, the Internal Audit Department Charter, the Internal Audit Mission Statement, the Trustees Code of Conduct Policy, Trustees Conflict of Interest Policy,

and the procedures for confidential, anonymous submissions by employees.

- We reviewed the audit schedule for 2015-16, 2016-17 and the three-year audit plan.
- We reviewed internal audit reports that had been issued since our last meeting.

- **Item 6** Chairperson Hughes called upon Trustee Garatoni, Chair of the Committee, for a report from the Corporate College Committee. Trustee Garatoni reported there were no action items for the board to consider. Trustee Garatoni reported the committee heard an update Presentation by:
 - Chris Lowery; Kristen Moreland; and Mark Gerstle, (Corporate College Advisory Board and retired Cummins senior executive)
 - Chris discussed the process for looking outwardly for strategy development; he reviewed the state's Career Council report, ***Align, Engage, and Advance***, and its relevance to the strategy we should deploy as a college around workforce development; critical areas of note were:
 - Key economic sectors in the state, such as manufacturing, health care, and transportation, should be our focus
 - Metrics should be tied to employer and employee outcomes
 - Kristen reviewed the **deep dive work** that has been done in the past several months; areas of note were:
 - 80+ improvements that have been made to processes and systems
 - Voice of the Customer research and the strong desire of employers to collaboratively partner with Ivy Tech
 - Analysis of performance by economic sectors and product lines
 - Mark and Chris reviewed the **proposed strategic framework** for Corporate College and its role in workforce alignment and development; keys were:
 - **Vision** that is demand-driven, customer-centric, and high-quality workforce training and education for key economic sectors in the State of Indiana; Fiscal Performance Goals should Flow from Vision/Mission/Strategic Objectives.
 - **Mission** is to play a leading and collaborative role in the transformation of Indiana's economy where: Employers will have the skilled workforce necessary to compete successfully in the global economy, and Employees will have the skills necessary to increase their productivity and income.
 - **Key Objectives** are to:
 - **Align** with and **Focus** on Indiana's **Key Economic Sectors**
 - Advance and Embed a **Demand-Driven, Voice-of-the-Customer Culture of Quality** to form a Deep Understanding of Each Customer's Business Strategies and Goals

- Engage as a **Strategic, Collaborative Partner** with **Employers** and **Leading Organizations** at the **State** and **Regional** levels via Customer Councils or existing collaborative networks to close Skills Gaps
- Measure **Success** as Defined by **Employer and Employee Outcomes**
- Establish **Empowerment and Accountability** Culture with Clear Understanding of Roles, and Decisions for Strategic Alignment across the organization, including academic affairs, student affairs, and corporate college to be one face in partnering with employers
- Ask for your formal endorsement, with a motion and vote, of the strategy presented

F. TREASURER’S REPORT:

Chairperson Hughes called upon Senior Vice President Chris Ruhl for the Treasurer’s report

- Full year Tuition/fee revenue projected at \$23 million below budget and 6% below prior year
- Other revenue sources projected to be on budget
- Salaries/benefits are trending 4% higher compared to prior year given key initiatives around faculty contract days and additional health care costs
- Supply and equipment expenses continue to trend below budget, helping to offset revenue declines
- On a net basis, through eleven months, FY 2016 operating income of \$50 million is \$16 million below prior year, due to lower tuition revenue and budgeted increases in salaries and benefits
- June is budgeted at a loss of \$35 million to account for write-offs, funding various liabilities and transfers to R&R accounts

Trustee Garatoni moved for approval of the Treasurer’s Report.

Trustee Halderman seconded the motion, and the motion carried unanimously.

G. STATE OF THE COLLEGE

Chairperson Hughes called upon President Snyder for the President’s report. President Snyder called upon and introduced three new employees, Corey Back, Executive Director of Finance, Central Indiana; Ron Chojecki, Executive Director of Facilities, Lafayette; Marsha Jackson, Executive Director of Marketing and Communications, Southwest/Wabash Valley.

President Snyder introduced Brian Thomas, Executive Director of Grants for a brief report

Total Currently Active Grants:

(125) Competitive Grants: \$35,863,914
(15) Non-Competitive Grants: \$10,740,851
(130) Total Active Ivy Tech Grants: \$46,604,765

Ivy Tech currently has 58 pending grant submissions totaling \$12,303,112; \$961,984 is budgeted as indirect costs.

H. OLD BUSINESS

Chairperson Hughes called for old business, and there was none.

I. NEW BUSINESS

Chairperson Hughes called for new business.

Trustee Livers moved for approval of:

Resolution 2016-22, Reappointment of Regional Trustees - Bloomington

Trustee Halderman seconded the motion, and the motion carried unanimously.

Trustee Brand moved for approval of:

Resolution 2016-23, Appointment of Regional Trustee - Columbus

Trustee Schreckengast seconded the motion, and the motion carried unanimously.

Trustee Garatoni moved for approval of:

Resolution 2016-24, Appointment of Regional Trustee - North Central

Trustee Schreckengast seconded the motion, and the motion carried unanimously.

Trustee Livers moved for approval of:

Resolution 2016-25, Appointment of Regional Trustee - Southeast

Trustee Zeck seconded the motion and the motion carried unanimously.

Trustee Zeck moved for approval of:

Resolution 2016-26, Appointment of Regional Trustees – Southwest

Trustee Halderman seconded the motion and the motion carried unanimously.

Trustee Garatoni moved for approval of:

Resolution 2016-27, Honoring the Leadership of B. Patrick Bauer

Trustee Schreckengast seconded the motion and the motion carried unanimously.

Trustee Halderman moved for approval of:

Resolution 2016-28, Reappointment and Appointment of Regional Trustees – Richmond

Trustee Schreckengast seconded the motion and the motion carried unanimously.

Trustee Garatoni moved for approval of the Executive Committee to ratify contract with President Elect Sue Ellspermann

Trustee Zeck seconded the motion and the motion carried unanimously.

J. ADJOURNMENT

With no further business to come before the Board, Chairperson Paula Hughes called for a motion to adjourn the meeting.

Trustee Zeck moved for approval. Trustee Halderman seconded the motion, and the motion carried unanimously.

Chairperson Hughes adjourned the meeting.

**STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE**

Paula Hughes, Chairperson

Michael Dora, Vice Chair

Dated June 27, 2016

Prepared by Gretchen L. Keller, Recording Secretary

**MINUTES OF THE SPECIAL MEETING OF THE
STATE BOARD OF TRUSTEES EXECUTIVE COMMITTEE**

IVY TECH COMMUNITY COLLEGE

June 30, 2016

Chairperson Paula Hughes called the June 30, 2016 special meeting of the State Board of Trustees Executive Committee to order at 10:30am at 2820 N Meridian Street, Indianapolis, IN 46208

A. ROLL CALL

Vice Chair Michael Dora called the roll and the presence of a quorum was announced.

The following State Trustees were present: (by phone)

Ms. Paula Hughes, Chairperson
Mr. Michael R. Dora, Vice Chair
Mr. Jesse Brand
Mr. Larry Garatoni
Mr. Steve Schreckengast
Ms. Kaye H. Whitehead

The following State Trustees were unable to attend:

Mr. Bob Jones, Secretary
Mr. Stewart McMillan

B. NOTICES OF MEETING MAILED AND POSTED:

Vice Chair Michael Dora, serving as acting secretary in Bob Jones' absence, confirmed that notices of the June 30, 2016, special meeting were properly mailed and posted.

C. NEW BUSINESS

Chairperson Hughes called for new business purpose of today's meeting is to discuss and ratify the proposed contract with Dr. Sue J. Ellspermann.

Trustee Garatoni moved that we ratify our contract with Dr. Sue J. Ellspermann as President of Ivy Tech.

Trustee Schreckengast seconded the motion and the motion carried unanimously.

Vice Chair Dora called for a Roll Call Vote due to Trustees calling in.

Ms. Paula Hughes, Chairperson	Yea
Mr. Michael R. Dora, Vice Chair	Yea
Mr. Jesse Brand	Yea
Mr. Larry Garatoni	Yea
Mr. Steve Schreckengast	Yea
Ms. Kaye H. Whitehead	Yea

The vote resulted in 6 Yea's and 0 Nay's.

Chairperson Hughes said the motion carried to ratify the contract with Dr. Sue J. Ellspermann to be the next president of Ivy Tech Community College of Indiana.

D. ADJOURNMENT

With no further business to come before the Committee, Chairperson Paula Hughes called for a motion to adjourn the meeting.

Trustee Dora moved for approval. Trustee Schreckengast seconded the motion, and the motion carried unanimously.

Chairperson Hughes adjourned the meeting.

**STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE**

Paula Hughes, Chairperson

Michael Dora, Vice Chair

Dated July 5, 2016

Prepared by Gretchen L. Keller, Recording Secretary

**APPROVAL OF THE IVY TECH COMMUNITY COLLEGE OF INDIANA
LEGISLATIVE REQUEST FOR CAPITAL FUNDS FOR THE 2017-19 BIENNIUM**

RESOLUTION NUMBER 2016-29

WHEREAS, the College is required by the Indiana General Assembly to submit a request for Capital Funds as part of the biennial budget request process, and

WHEREAS, said Legislative Request for Capital Funds has been prepared by the College administration in conjunction with the Buildings, Grounds, and Capital Committee of the State Trustees;

NOW THEREFORE BE IT RESOLVED, that the Legislative Request for Capital Funds, as described more fully in Exhibit A, is hereby approved for submission to the appropriate state authorities, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to submit the Legislative Request for Capital Funds and provide necessary documentation to all appropriate state authorities in support of the request, and

FURTHER BE IT RESOLVED, that the College President or his designee is authorized to make any necessary technical changes in either document as final documentation is assembled for the Legislative Requests for Capital Funds, and

FURTHER BE IT RESOLVED, that this Board urges favorable consideration of the Legislative Request for Capital Funds by the next Indiana General Assembly.

**State Trustees
Ivy Tech Community College of Indiana**

Paula Hughes, Chairperson

Michael Dora, Vice Chair

Dated August 4, 2016

**RESOLUTION NUMBER 2016-29
EXHIBIT A**

LEGISLATIVE REQUEST FOR CAPITAL FUNDS FOR THE 2015-17 BIENNIUM

(In Priority Order)

- 1. Kokomo- New Construction and Renovation, Muncie- New Construction and Renovation**
- 3. Columbus Campus Renovation and Addition**
- 4. Fort Wayne Harshman Hall Renovation**
- 5. Sellersburg Healthcare Career Center**

**APPROVAL RENEWING MOU WITH INDIANA UNIVERSITY INFORMATION
TECHNOLOGY SERVICES FOR SUPPORT CENTER SERVICE
REGION 8/CENTRAL INDIANA**

RESOLUTION NUMBER 2016-30

WHEREAS, the College entered into a Memorandum of Understanding (“MOU”) with Indiana University Information Technology Services (“IUIITS”) to provide Support Center services to College faculty, staff and students who currently utilize the Ivy Tech Central Help Desk;

WHEREAS, the term for the initial MOU was effective December 1, 2012 through Oct 31, 2016 with two one-year extension options;

WHEREAS, the College solicited a renewal quote for services from IUIITS and two other vendors to obtain best pricing and service level agreements;

WHEREAS, IUIITS provided the highest level of service guarantee at the lowest price;

WHEREAS, the term of the renewal period will now be two (2) years commencing on November 1, 2016 and the College will pay a 2-year fixed price of \$801,742/year (11/1/16-10/31/18) and the College will have the option to renew for an additional third year with no more than a 2% increase in labor costs.

NOW THEREFORE BE IT RESOLVED, that the State Trustees of Ivy Tech Community College do hereby approve the renewal of the MOU with IUIITS pursuant to the additional terms stated above and authorize and direct the President and any other appropriate, designated College employee to execute the documents that have been approved by the College General Counsel.

**State Trustees
Ivy Tech Community College of Indiana**

Paula Hughes, Chairperson

Michael Dora, Vice Chair

Dated: August 3, 2016

**APPROVAL OF A THREE-YEAR AGREEMENT WITH POCKET NURSE LLC FOR
MEDICAL SUPPLIES**

RESOLUTION NUMBER 2016-31

WHEREAS, the College will enter into a three-year agreement with Pocket Nurse LLC to provide medical supplies for the various health schools at all campuses, and

WHEREAS, the College sought proposals from bidders to provide medical supplies to replace the previous system, which included over twenty incumbent suppliers with a wide range of pricing models, and

WHEREAS, based on evaluations and negotiations with Pocket Nurse and other RFP respondents, the College has determined that Pocket Nurse offered the lowest total cost to the College for medical supplies, and

WHEREAS, the proposed agreement, which has an initial term of three years, enables the College to purchase consumable medical supplies at pre-negotiated, fixed prices, that are considerably less than current costs, and

WHEREAS, the proposed agreement establishes Pocket Nurse to be the College's exclusive provider of medical supplies, and

WHEREAS, the estimated cost for the three-year agreement is approximately \$3.6 million, however the final total cost will depend on variables, such as program enrollment, and

WHEREAS, the State Board of Trustees of Ivy Tech Community College must approve any purchase by the College exceeding \$500,000.

NOW THEREFORE BE IT RESOLVED, that the State Board of Trustees authorize and direct the College President, or his designee, to enter into a three-year agreement with Pocket Nurse LLC for medical supplies consistent with the terms described above after the Finance Agreement has been approved by the College General Counsel.

**State Trustees
Ivy Tech Community College of Indiana**

Paula Hughes, Chairperson

Michael Dora, Vice Chair

Dated: August 3, 2016

**REAPPOINTMENT AND APPOINTMENT OF REGIONAL TRUSTEES
NORTH CENTRAL**

RESOLUTION NUMBER 2016-32

WHEREAS, the North Central Regional Board would like to reappoint one member and appoint two members to the North Central Regional Trustees, and

WHEREAS, the North Central Regional Board Nominating Committee has agreed to recommend the individuals listed below to serve a three year term on the North Central Regional Board of Trustees;

NAME	CONSTUTUENCY
Maritza Robles	Education
Steve Egyed	Education/Labor
Jacqueline Barton	At Large

AND WHEREAS, the recommended candidates meet all of the attributes and expectations delineated in Resolution Number 2008-53;

NOW THEREFORE BE IT RESOLVED, that Maritza Robles, Steve Egyed and Jacqueline Barton are hereby appointed as regional trustees for Ivy Tech Community College of Indiana – North Central, effective immediately,

AND FURTHER BE IT RESOLVED, Maritza Robles, Steve Egyed and Jacqueline Barton will each serve through June 30, 2019, or the date, on which successors are duly appointed, whichever is later.

**STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE**

Paula Hughes, Chairperson

Michael Dora, Vice Chair

Dated August 4, 2016

**REAPPOINTMENT OF REGIONAL TRUSTEE
NORTHWEST**

RESOLUTION NUMBER 2016-33

WHEREAS, the Northwest Regional Board would like to reappoint one member to the Northwest Regional Trustees, and

WHEREAS, the Northwest Regional Board Nominating Committee has agreed to recommend the individual listed below to serve a three year term on the Northwest Regional Board of Trustees;

NAME	CONSTITUENCY
Peter Morikis	Education

AND WHEREAS, the recommended candidates meet all of the attributes and expectations delineated in Resolution Number 2008-53;

NOW THEREFORE BE IT RESOLVED, that Peter Morikis is hereby appointed as regional trustee for Ivy Tech Community College of Indiana – Northwest, effective immediately,

AND FURTHER BE IT RESOLVED, Peter Morikis will serve through June 30, 2019, or the date, on which successors are duly appointed, whichever is later.

**STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE**

Paula Hughes, Chairperson

Michael Dora, Vice Chair

Dated August 4, 2016

**REAPPOINTMENT OF REGIONAL TRUSTEES
NORTHEAST**

RESOLUTION NUMBER 2016-34

WHEREAS, the Northeast Regional Board would like to reappoint one member to the Northwest Regional Trustees, and

WHEREAS, the Northeast Regional Board Nominating Committee has agreed to recommend the individuals listed below to each serve a three year term on the Northeast Regional Board of Trustees;

NAME	CONSTUTUENCY
Kathy Rogers	Commerce
Robert Dettmer	Commerce
Don Wood	Manufacturing
Martin Palmer	Manufacturing

AND WHEREAS, the recommended candidates meet all of the attributes and expectations delineated in Resolution Number 2008-53;

NOW THEREFORE BE IT RESOLVED, that Kathy Rogers, Robert Dettmer, Don Wood and Martin Palmer are hereby appointed as regional trustee for Ivy Tech Community College of Indiana – Northwest, effective immediately,

AND FURTHER BE IT RESOLVED, Kathy Rogers, Robert Dettmer, Don Wood and Martin Palmer will serve through June 30, 2019, or the date, on which successors are duly appointed, whichever is later.

**STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE**

Paula Hughes, Chairperson

Michael Dora, Vice Chair

Dated August 4, 2016

**REAPPOINTMENT OF REGIONAL TRUSTEES
LAFAYETTE**

RESOLUTION NUMBER 2016-35

WHEREAS, the Lafayette Regional Board would like to reappoint two members to the Lafayette Regional Trustees, and

WHEREAS, the Lafayette Regional Board Nominating Committee has agreed to recommend the individuals listed below to each serve a three year term on the Lafayette Regional Board of Trustees;

NAME	CONSTITUENCY
John Shoup	At Large
Jerry Hendress	Agriculture

AND WHEREAS, the recommended candidates meet all of the attributes and expectations delineated in Resolution Number 2008-53;

NOW THEREFORE BE IT RESOLVED, that John Shoup and Jerry Hendress are hereby appointed as regional trustee for Ivy Tech Community College of Indiana – Lafayette, effective immediately,

AND FURTHER BE IT RESOLVED, John Shoup and Jerry Hendress will serve through June 30, 2019, or the date, on which successors are duly appointed, whichever is later.

**STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE**

Paula Hughes, Chairperson

Michael Dora, Vice Chair

Dated August 4, 2016

Building, Grounds and Capital Committee

August 4, 2016



**CHANGING LIVES
MAKING INDIANA GREAT**

Buildings Grounds and Capital Discussions

Construction and Land Acquisition Topics (Resolutions)

A. All Regions; Capital Request

Discussion or Information Items



A. 2017-2019 Capital Request Process

- Collection of regional needs
 - Approximately \$139M
- Applied data models used to determine space needs
- Committee formed
 - Chancellors presentations
- Committee utilized prioritization tool
 - Collaborative decision



A. 2017-2019 Capital Request Submissions

- Columbus Campus Renovation/ Addition- \$19,700,000
 - Muncie New Construction and Renovation - \$48,909,860
 - Marion AG Lab, Greenhouse, and Storage- \$633,843
 - Richmond Agriculture Lab and Greenhouse- \$472,774
 - Purchase and Renovation Michigan City- \$5,673,000
 - Gary Renovation North & South Buildings- \$11,835,000
 - Fort Wayne Harshman Hall Renovation- \$16,772,000
 - Fort Wayne Reno to provide Hospitality Program Expansion and Nursing Simulation Lab- \$1,458,900
 - Fort Wayne Reno to provide - Visual Communications, Arts, and Technologies Facilities - \$1,729,300
 - Franklin Science & Skills Lab Addition- \$1,091,680
 - Central Indiana Diesel Program for R8- \$3,036,492
 - Fairbanks Infrastructure Project- \$13,936,227
 - Central Indiana NMC Roof Replacement- \$1,105,217
 - Sellersburg Healthcare Career Center- \$14,700,000
 - Lafayette Griffin Hall Automobile Program Building Addition- \$4,698,000
 - Lafayette Library Remodel Project- \$3,181,491
 - Kokomo New Construction and Renovation- \$61,000,000
 - Terre Haute Health Care Expansion- \$9,200,000
 - Evansville Health Sciences and Nursing- \$27,250,000
- Total**
\$246,383,784.00



A. 2017-2019 Capital Request Submissions

- Marion AG Lab, Greenhouse, and Storage- \$633,843
- Richmond Agriculture Lab and Greenhouse- \$472,774
- Purchase and Renovation Michigan City- \$5,673,000
- Fort Wayne Reno to provide Hospitality Program Expansion and Nursing Simulation Lab- \$1,458,900
- Fort Wayne Reno to provide - Visual Communications, Arts, and Technologies Facilities - \$1,729,300
- Franklin Science & Skills Lab Addition- \$1,091,680
- Central Indiana Diesel Program for R8- \$3,036,492
- Central Indiana NMC Roof Replacement- \$1,105,217
- Lafayette Griffin Hall Automobile Program Building Addition- \$4,698,000
- Lafayette Library Remodel Project- \$3,181,491

Total
\$23,080,097.00



A. 2017-2019 Capital Request Submissions

- Columbus Campus Renovation/ Addition- \$19,700,000
- Muncie New Construction and Renovation - \$48,909,860
- Gary Renovation North & South Buildings- \$11,835,000
- Fort Wayne Harshman Hall Renovation- \$16,772,000
- Fairbanks Infrastructure Project- \$13,936,227
- Sellersburg Healthcare Career Center- \$14,700,000
- Kokomo New Construction and Renovation- \$61,000,000
- Terre Haute Health Care Expansion- \$9,200,000
- Evansville Health Sciences and Nursing- \$27,250,000

Total
\$223,303,087.00



A. 2017-2019 Capital Request Evaluations

The Paired Comparison Analysis (PCA)

3 = Much more important
2 = Considerably more important
1 = Slightly more important
0 = No difference

	A. Columbus Campus Renovation/ Addition	B. Muncie New Construction and Renovation	D. Gary Renovation North & South Buildings	E. Fort Wayne Harshman Hall Renovation	F. Fairbanks Infrastructure Project	G. Sellersburg Healthcare Career Center	H. Kokomo New Construction and Renovation	I. Terre Haute Health Care Expansion	J. Evansville Health Sciences and Nursing	Total Priority	
A. Columbus Campus Renovation/ Addition	B 1	A 2	A 1	A 2	A 2	H 2	A 2	A 2		3	A
B. Muncie New Construction and Renovation		B 1	B 2	B 3	B 2	0	B 3	B 3		1	B
D. Gary Renovation North & South Buildings			E 1	F 1	G 2	H 2	D 1	J 1		8	D
E. Fort Wayne Harshman Hall Renovation				E 1	E 1	H 2	E 2	E 2		4	E
F. Fairbanks Infrastructure Project					G 2	H 3	F 1	J 2		7	F
G. Sellersburg Healthcare Career Center						H 2	G 2	G 1		5	G
H. Kokomo New Construction and Renovation							H 3	H 2		1	H
I. Terre Haute Health Care Expansion								J 1		9	I
J. Evansville Health Sciences and Nursing										6	J



A. 2017-2019 Capital Request Recommendations

	Project	Total Cost
1	Kokomo New Construction and Renovation Muncie New Construction and Renovation	\$61,000,000 \$48,909,860
3	Columbus Campus Renovation/ Addition	\$19,700,000
4	Fort Wayne Harshman Hall Renovation	\$16,772,000
5	Sellersburg Healthcare Career Center	\$14,700,000



2017-2019 Capital Request Next Steps

- CHE requires a 10 year plan
- Require descriptions for each Capital Project in upcoming biennium
 - Ranked, Electronic submission
 - Due before September 5
- Also require details on buildings and assets to determine potential Repair and Rehabilitation funding (Building Master List & Infrastructure Reporting)

REQUEST: Approval to submit necessary information for 2017-2019 biennium



2017-2019 Capital Request Next Steps

August 2016

- Projects submitted to CHE for review

Fall 2016

- President to present capital requests to CHE and Budget Committee

December 2016

- CHE Commissioner recommends capital projects

January 2017

- President to present capital requests to General Assembly

Spring 2017

- Approved capital project list published

September 2017

- Budget Committee meeting minutes approved by Governor

* This is a best case scenario. Possible not all projects will receive bonding approval in the first budget year.



Questions?



BUDGET AND FINANCE

I. Action Items:

A. Consideration of a Resolution Approving the Ivy Tech Help Desk Support Services Renewal

- Secured three bids: Incumbent IUIITS; and two other service providers.
- Quotes for Service:
 - IUIITS (2-year fixed at \$801,742/year and an optional third year with no more than a 2% increase in labor costs) ;
 - Vendor B (\$980,600 first year, 893,400 second year) SLAs were not as strong as IUIITS
 - Vendor C (\$1.12M).
- Our annual costs with IUIITS will increase \$33,000, however this four percent increase is significantly lower than the two other firms who had the capacity to meet our service/volume demands.
- Recommend to renew service with IUIITS (2-year fixed at \$801,742/year and an optional third year with no more than a 2% increase in labor costs) Total three-year cost may not exceed \$2,425,000

B. Consideration of a Resolution Approving the Three Year Agreement with Pocket Nurse LLC for Medical Supplies

- Three-year agreement, with fixed pricing for the first year. Price increases in subsequent years must be approved by the College.
- A “core list” basket of 180+ frequently purchased items was developed based on past purchasing history. Core list items are deeply discounted, at 30-40% off list price.
- All non-core product offerings are discounted at 15-35% off list price, depending on product category.
- Pocket Nurse will have a completely customized electronic catalog that is fully integrated with the College’s e-procurement platform, Ivy Market.
- A conservative estimate based on prior year’s purchasing habits, and the new pricing model yield a 20% savings, or approximately \$300K per year.
- The sourcing process was truly a collaborative effort, with key contributions from representatives from the Health Sciences, and Central Procurement. A team of volunteers from these departments participated in supplier evaluations, and provided feedback to ensure:
 - Pocket Nurse could provide excellent customer service to all Ivy Tech locations, including free shipping.
 - Pocket Nurse will provide a single point of contact for all customer service inquiries
 - Cost savings goals could be accomplished without sacrificing quality.
 - The program would be flexible to adapt to changes in spending habits in future years. The core list will be evaluated, and adjusted based on purchasing trends, at a minimum of once per year.

II. Information Items:

A. FY 18-19 State Operating Appropriation

B. Investment Report

State Operating Appropriation FY 2018-19

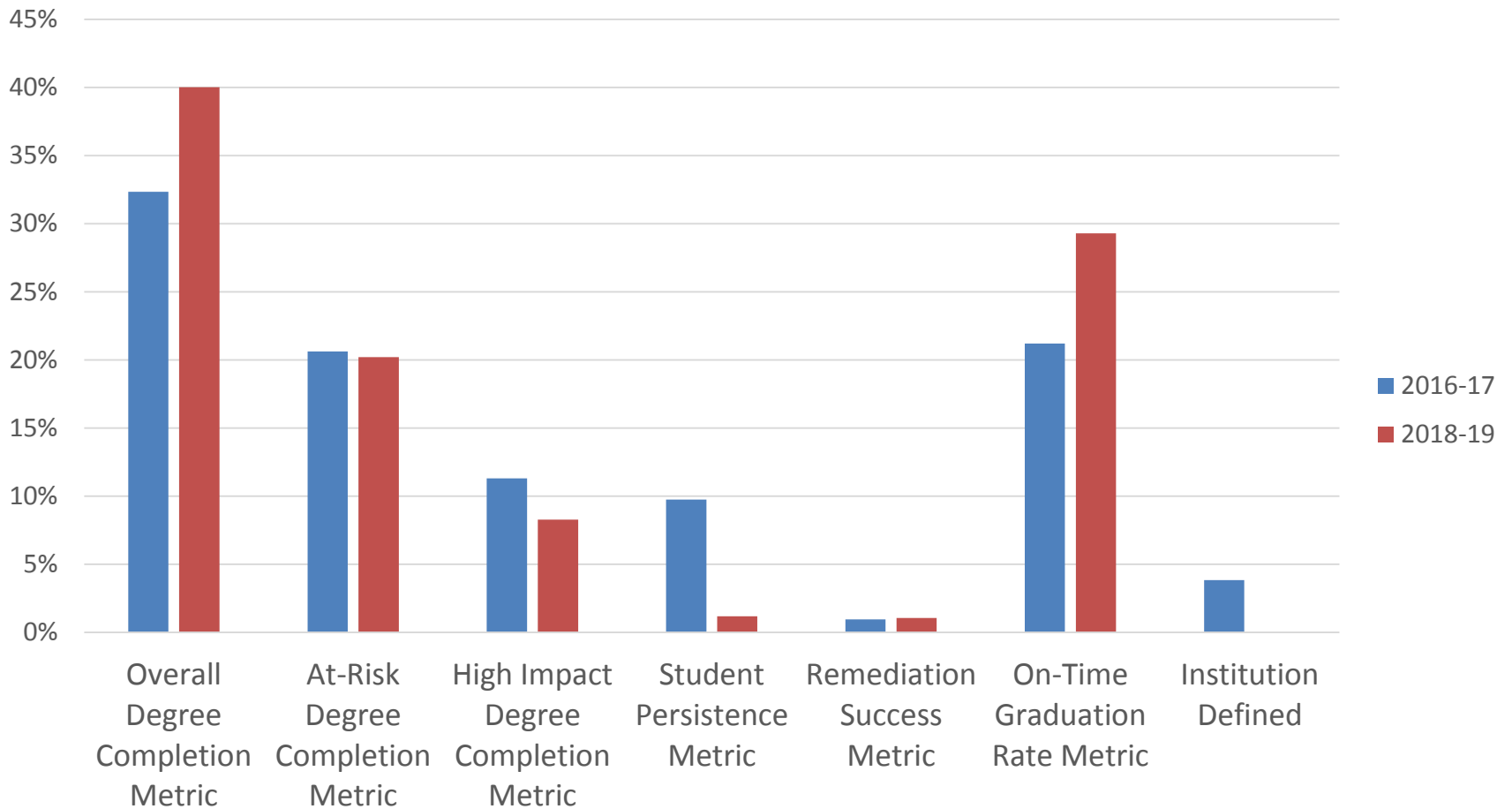
Budget and Finance Committee
August 2016

Performance Funding Metrics

Metric	College Eligible
Degree completion	X
At-risk degree completion	X
High impact degree completion	
Student persistence (credit hours completed)	X
Remediation (Gateway course completion rate)	X
On-time degree (on-time rate)	X

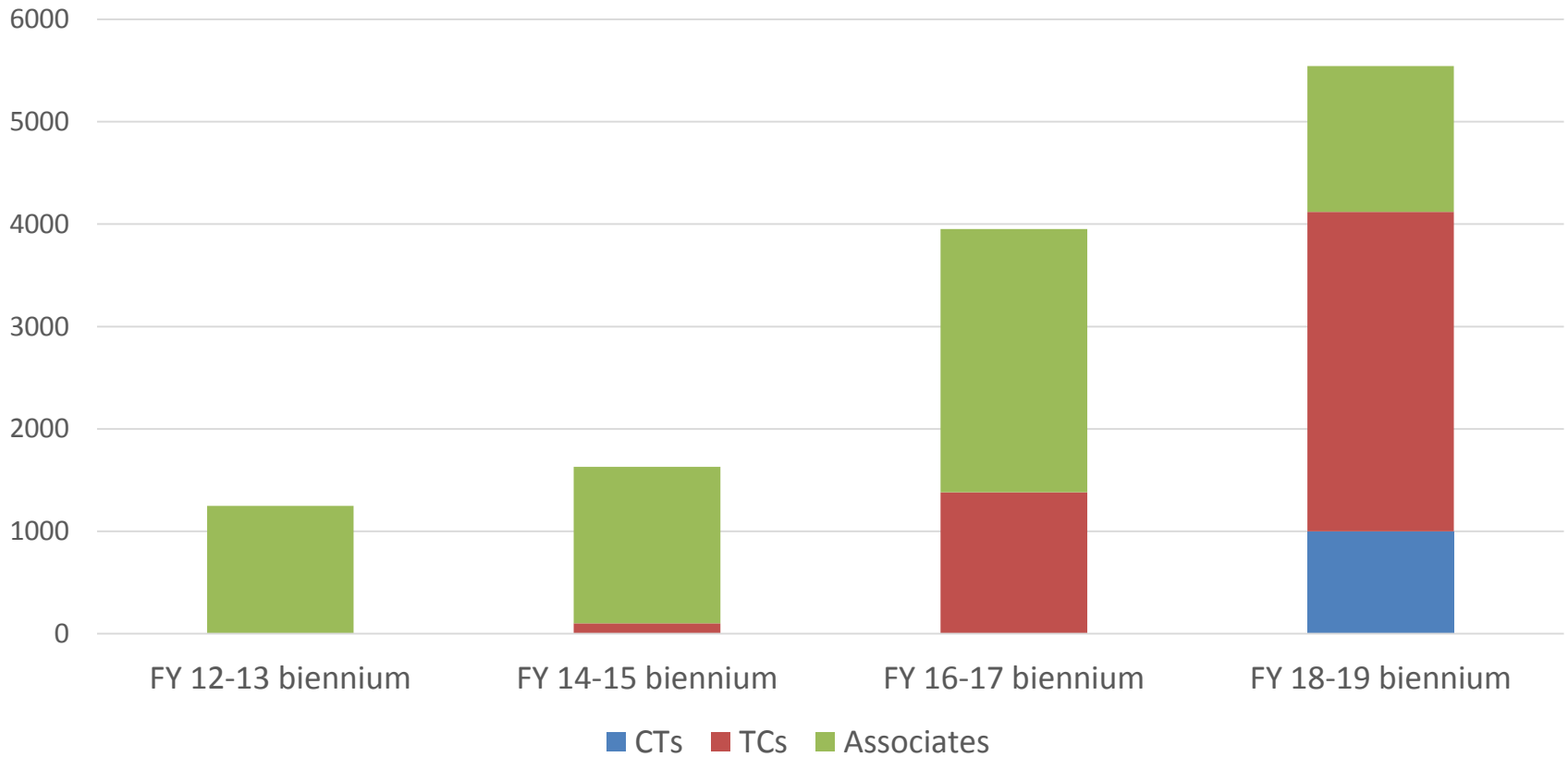
- Changes For 18-19:
- (1) Completion metrics include 18-29 credit hour certificates
 - (2) Institutional productivity metric eliminated
 - (3) Data updated: 2013-15 results compared to 2010-12

Performance Funding - Weighting



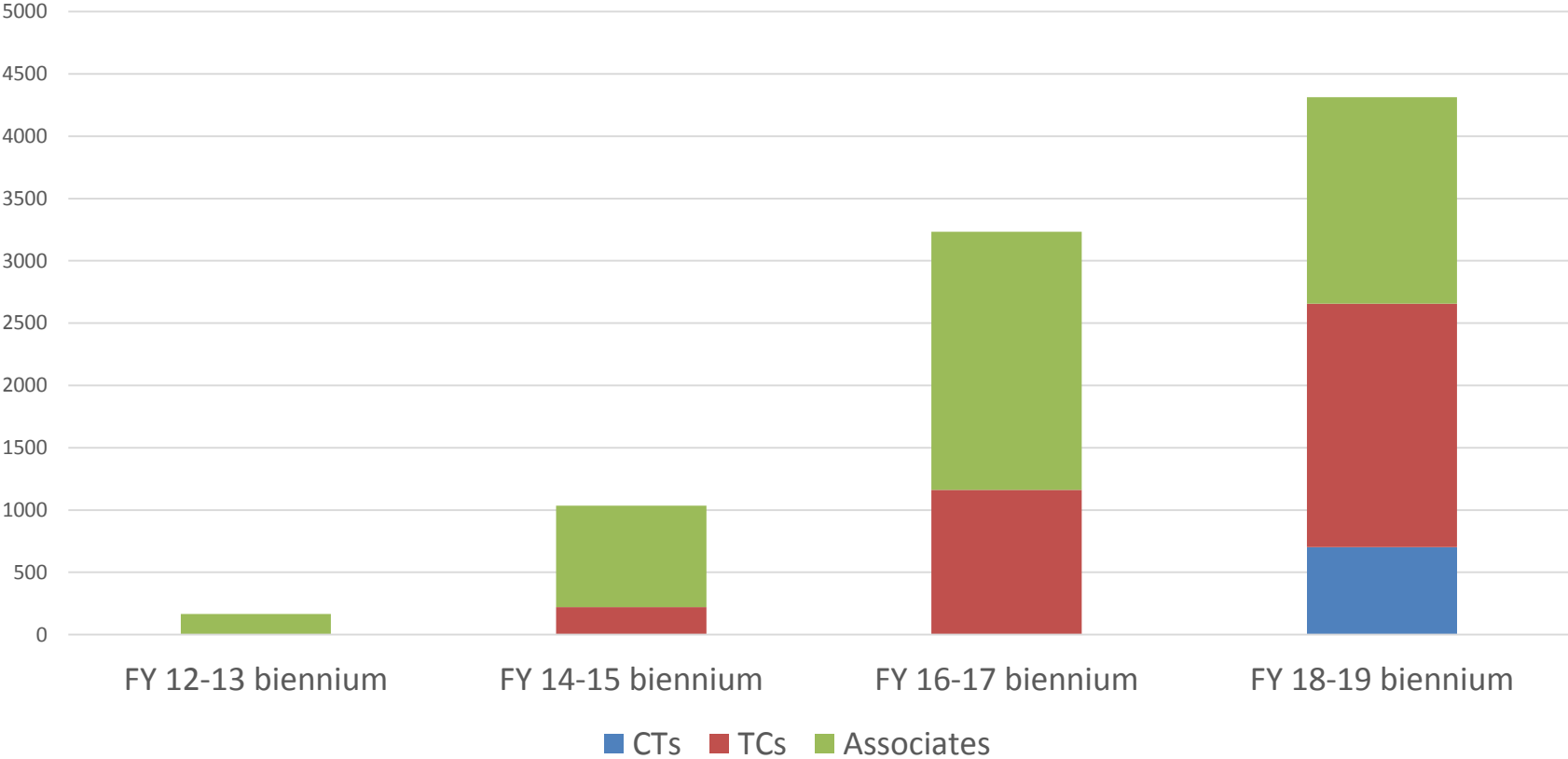
Performance Funding Metrics—College Results

Degree Completion



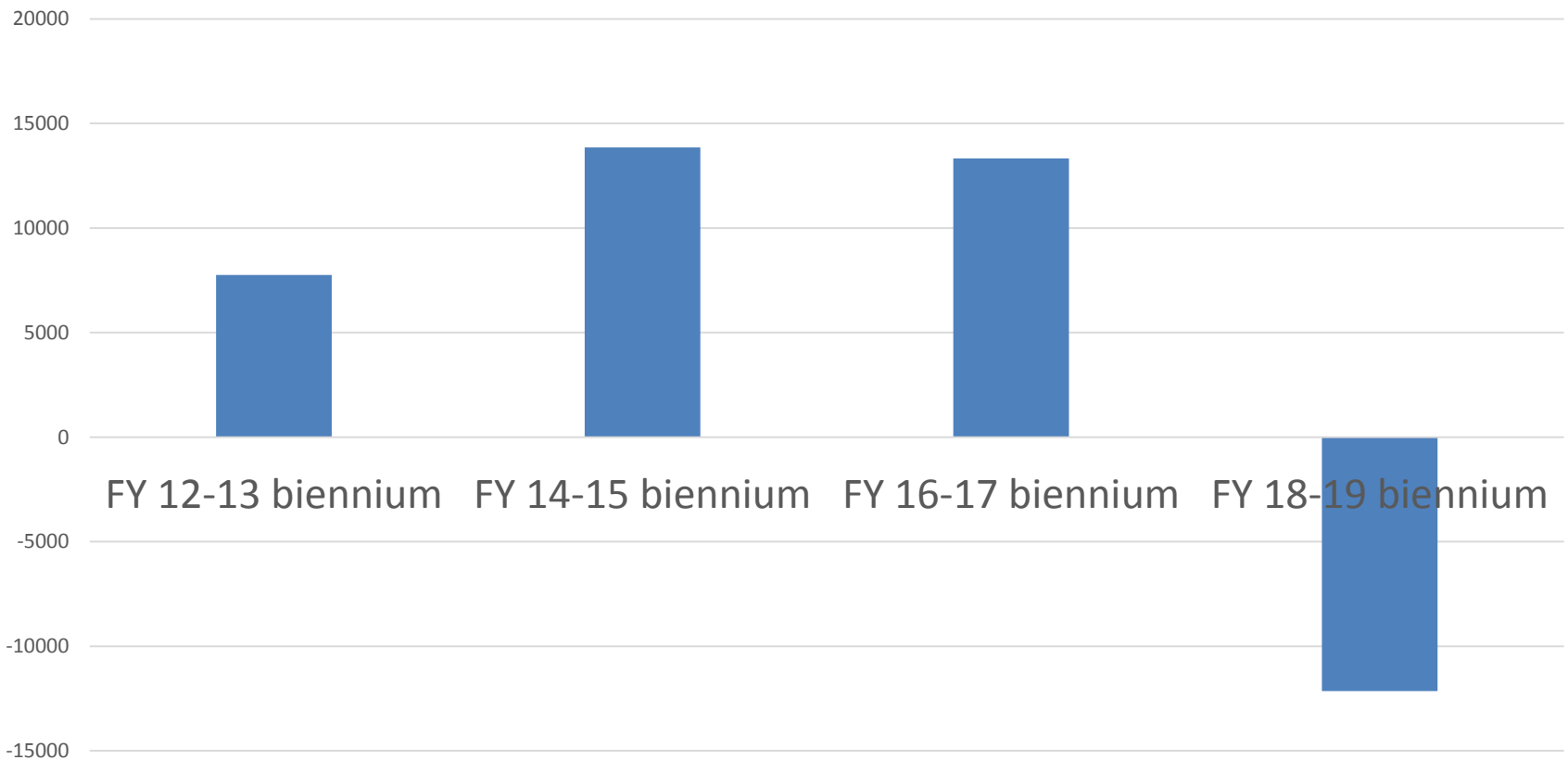
Performance Funding Metrics—College Results

At-Risk Degree Completion



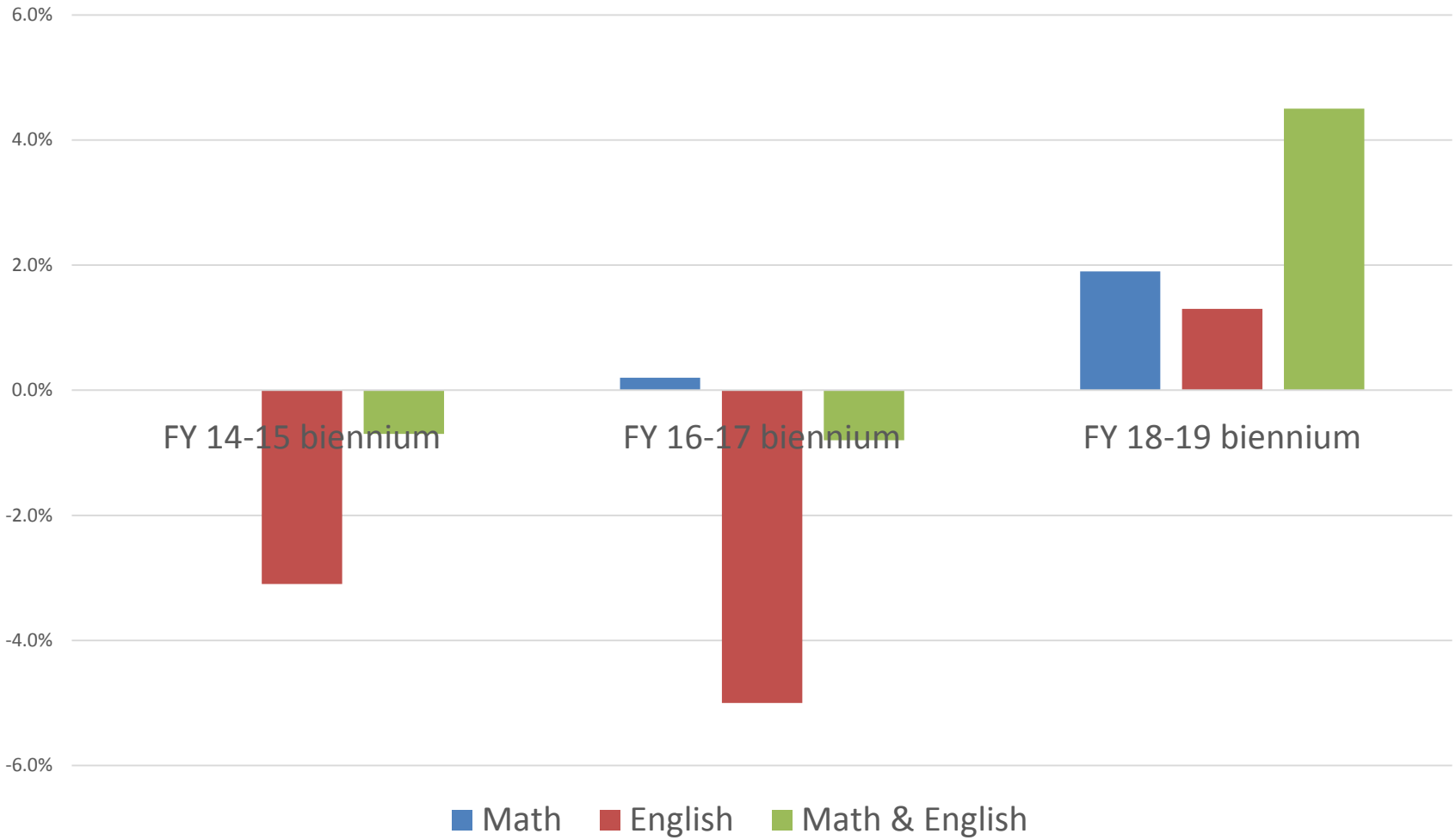
Performance Funding Metrics—College Results

Persistence - Credit Hour Completion



Change in 3 year average

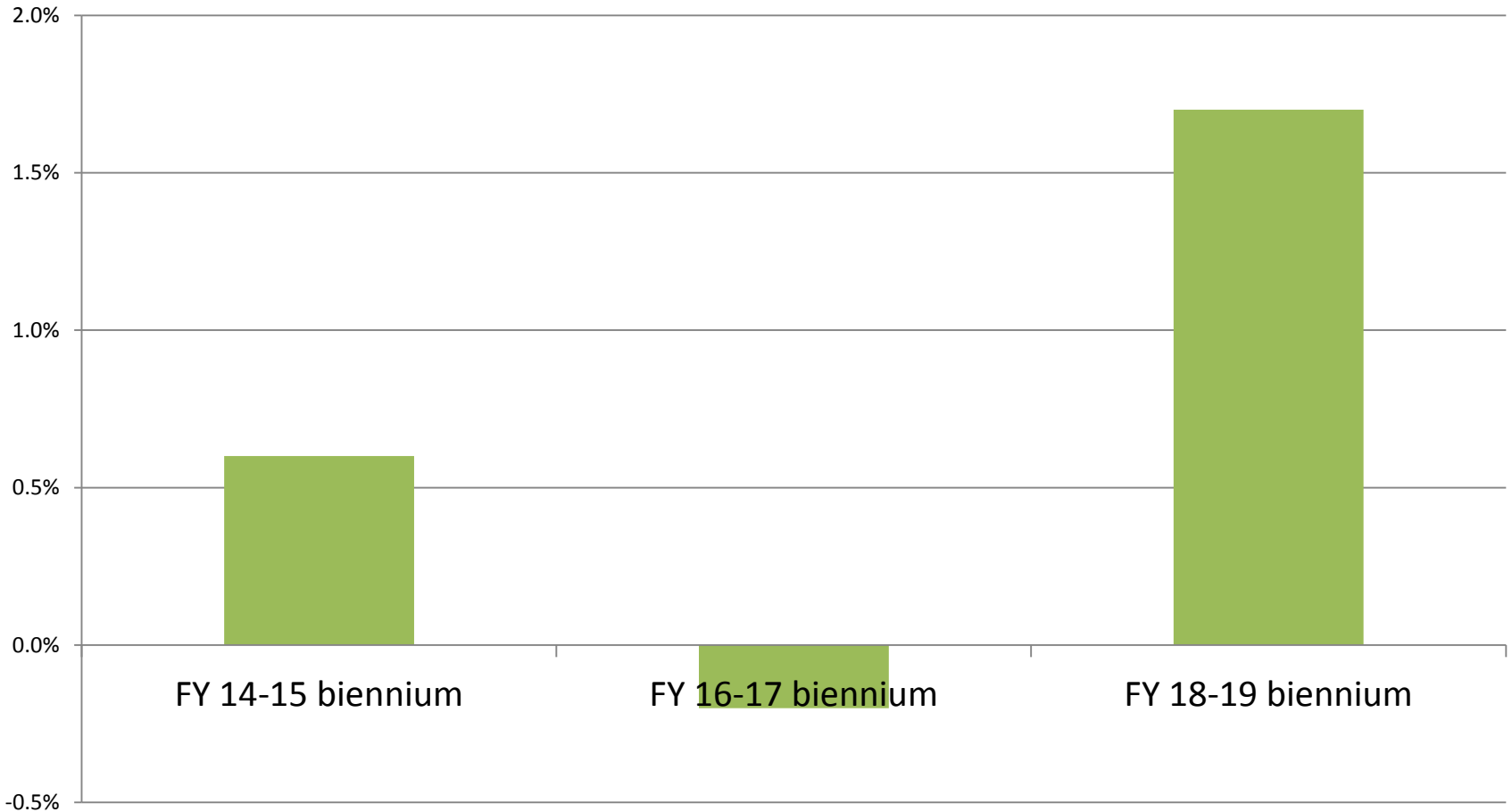
Performance Funding Metrics—College Results



Remediation success. Change in Gateway course completion (3 year average)

Performance Funding Metrics—College Results

On Time Graduation Rate (Change)



Change in 3 year average

Performance to Dollars (Preliminary per CHE)

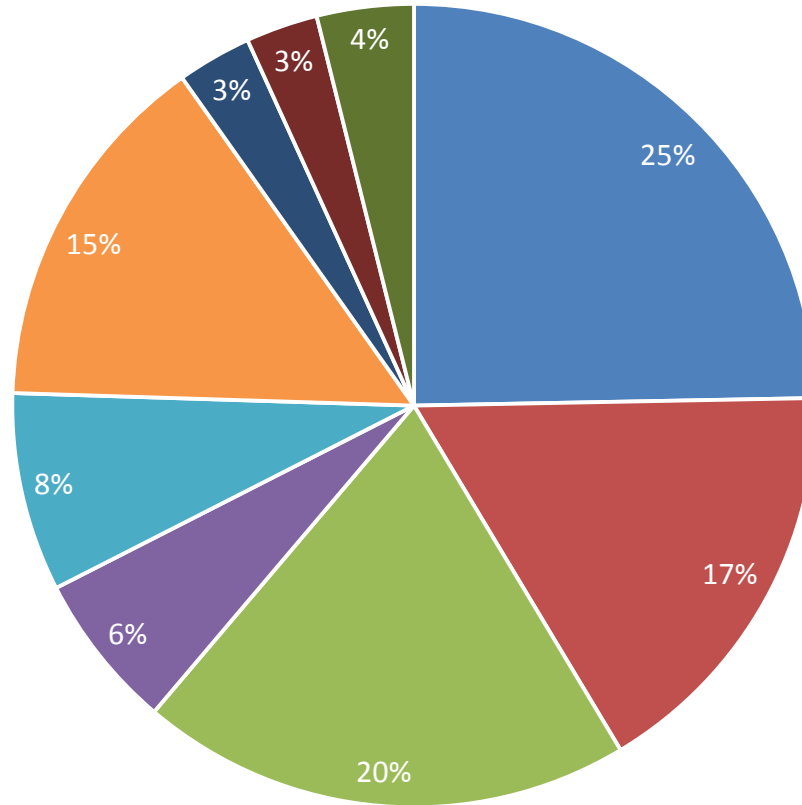
Metric	College Eligible
Degree completion	\$13.4 million
At-risk degree completion	\$8.7 million
High impact degree completion	N/A
Student persistence (credit hours)	\$0
Remediation (completion rate)	\$1 million
On-time degree (rate)	\$1.4 million

College earned a total of \$24.5 million or 25% of the \$100 million for all institutions

2018-19 Biennium—State Operating

- What we know:
 - The fully funded performance formula across all institutions is 14% lower than the prior biennium due to decreased performance across all institutions, primarily in persistence, due in part to a 13% FTE drop
 - The College share of the pool is 25%; down from the historical average of 30%
 - Inclusion of 18-29 credit hour certificates added \$2.3 million for the College
 - The College's degree completion and at-risk degree completion continue to grow but the mix is changing to CTs and TCs which provide lower funding amounts
 - Remediation re-design resulted in percentage gains in all areas but raw numbers were small due to fewer students placed into remediation
 - Gross performance funding of \$25 million for the College compares to a range of \$18-\$33 million over the past three state budget cycles

% of Total Performance Funding



■ Ivy Tech ■ IU ■ IU Regionals ■ PU ■ PU Regionals ■ BSU ■ ISU ■ USI ■ Vincennes

2018-19 Biennium—Operating

- What we don't know
 - How much of the formula's gross output will be recommended by CHE?
 - How much will each institution's current appropriation be reduced to fund the formula?
- CHE's recommendation in prior years has been approximately 50% of the gross formula output after consideration of these two factors

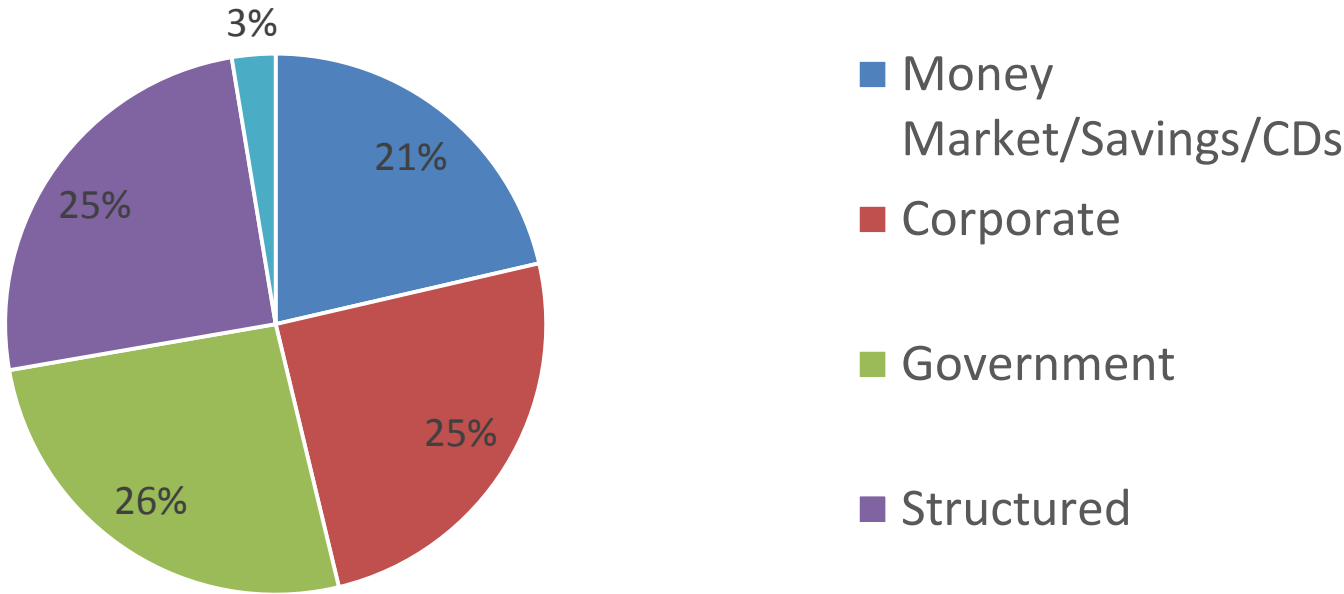
Line Item Requests

- Requests outside of operating appropriation
- Existing: Dual Credit, Workforce Certification, Southern Indiana Education Alliance, Ft. Wayne Public Safety lease and Nursing Partnership
 - Anticipate maintaining these requests
 - Dual credit has grown by 97% since last biennium – this will increase by millions, **IF** fully funded by CHE and the general assembly
- New line item requests under consideration

Investment Report FY 2016

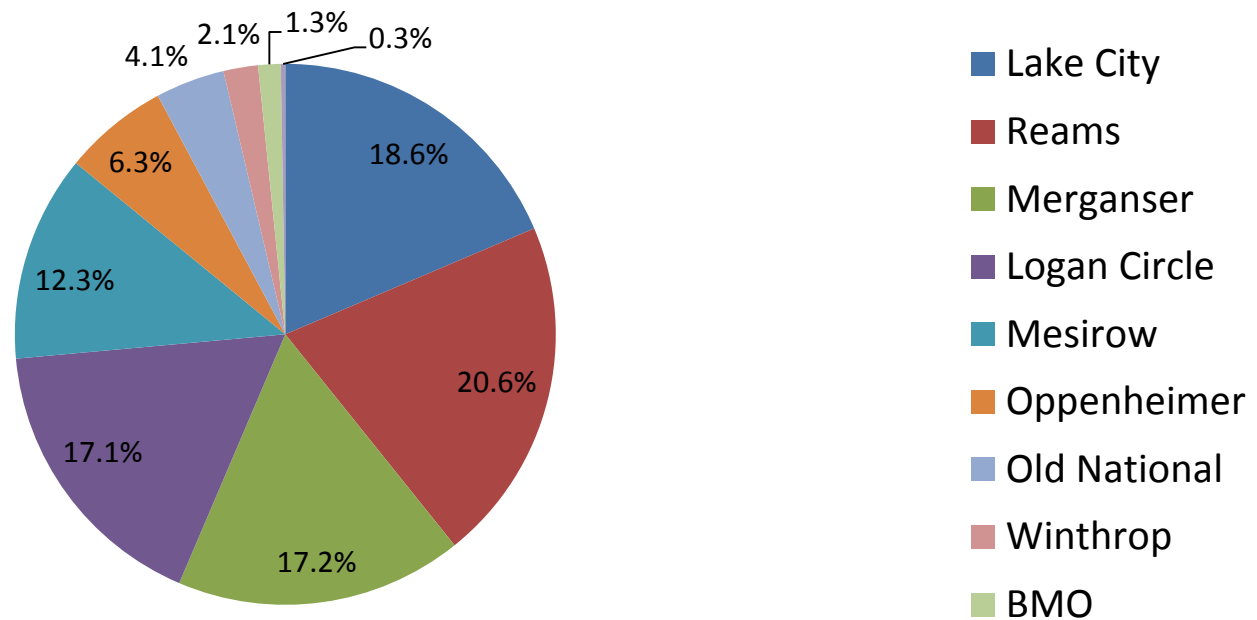
Budget and Finance Committee
August 2016

Investment Type – June 30



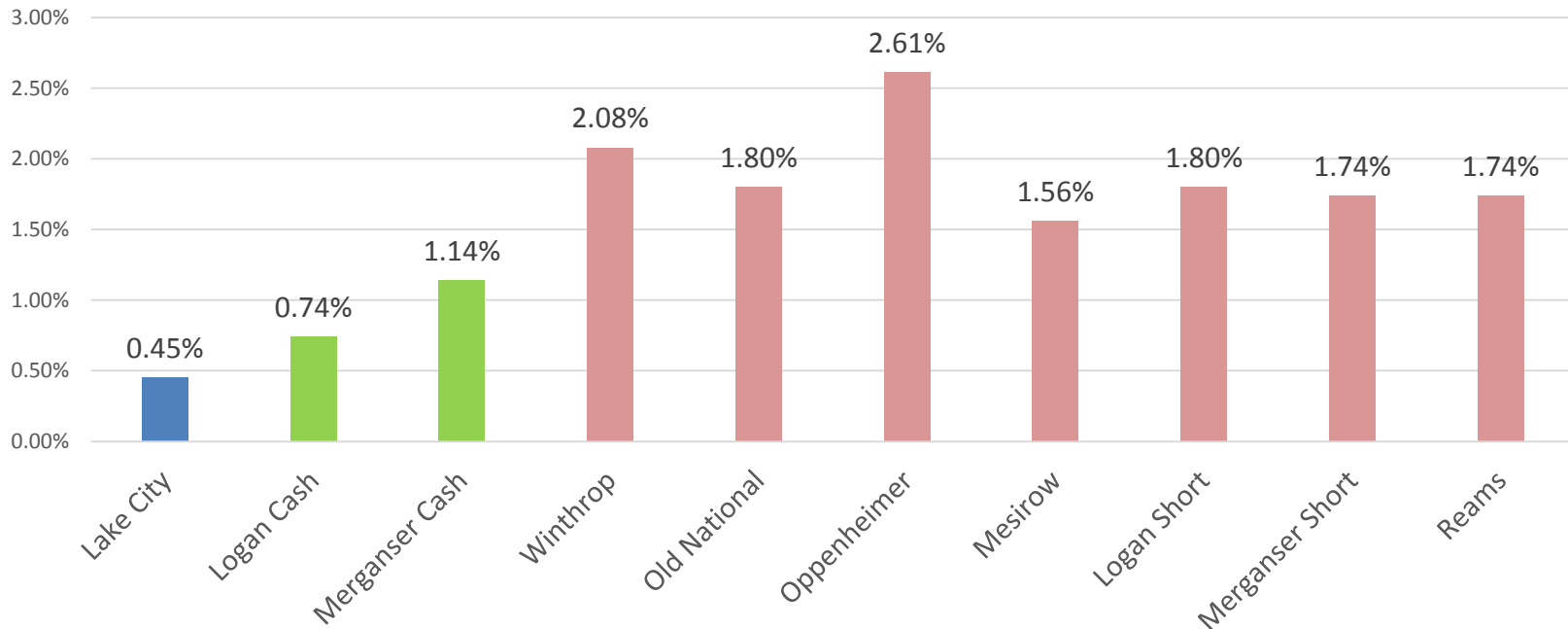
June 30 2016 balance of \$371 million

Investment Manager – June 30



June 30 2016 balance of \$371 million

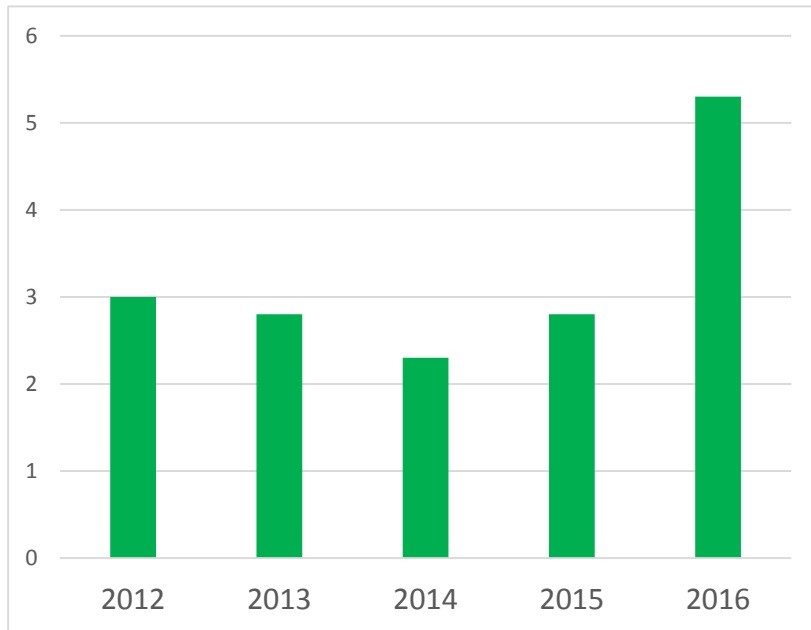
Investment Returns – FY 2016



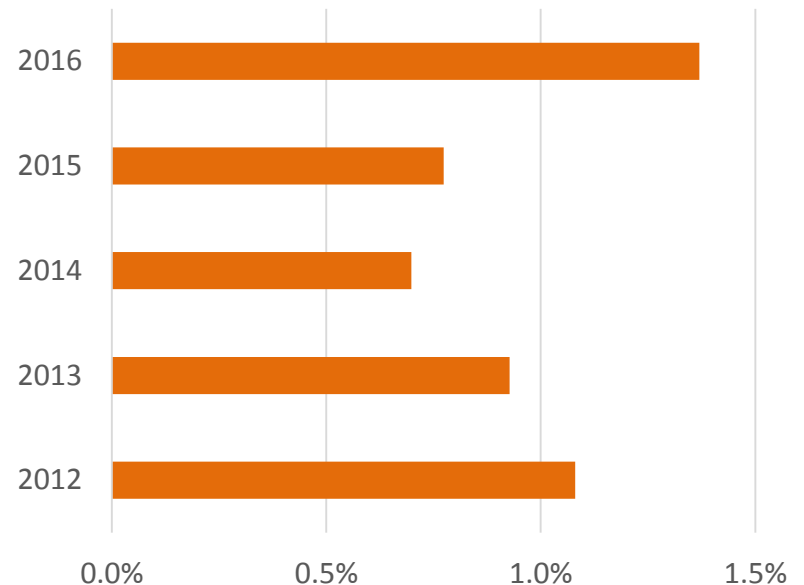
Net of Fees. 1.4% or \$5.25 million total. Tier III 1.9% vs. benchmark of 1.6% (Barclays 1-3 year Gov/Corp). Tier II 0.9% vs. benchmark of 0.6% (1 yr. Treasury)

Investment Income – History

Investment Income (\$ in millions)



Portfolio Performance (net)



Agenda for the Planning and Education Committee August 3rd Meeting

- 1. Academic Innovation & Support – Kara Monroe*
- 2. Enrollment Update & Marketing Campaign – Jeff Fanter*



CHANGING LIVES MAKING INDIANA GREAT



2016 August SBOT Presentation

Academic Innovation & Support

Dr. Kara Monroe

Vice President of Academic Innovation and Support



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Purpose & Guiding Principles

Provide vision, leadership, and support to the transformation of teaching and learning – both digital and face-to-face – throughout Ivy Tech

Guiding Principles

- Teaching and learning can be enhanced through the innovative and creative application of new technologies, tools, and methods, but it is at its heart, a human process and can only take place with deeply engaged students & faculty.
- Students & faculty have a right to all course materials, at the lowest cost possible, from day one of the experience.
- Teaching and learning are both individual and communal experiences. Students & faculty have a right to engage in those experiences on their terms.
- Decisions about teaching and learning must be guided by data – both from the teaching and learning process as well as external frameworks and research.

CHANGING LIVES MAKING INDIANA GREAT



Who does this work?

- Faculty
 - Subject Matter Experts
 - Course Delivery
- Instructional Designers
- Instructional Technologists
- Trainers
- Librarians
- Tutors
- Test Proctors

Communicators
The first skill we master in Instructional Designer (ID) 101. Listening, speaking, writing and presenting are all important parts of our day-to-day. Our work is collaborative by nature. We are skilled at building consensus.

Guides
IDs are consultants, technologists, trainers, and evaluators. Whatever instructional issues you may face, we can be right by your side to help.

Thinkers
We think about things. We brainstorm. We experiment. We look for new and better all the time. We think about human psychology. We think about aesthetics, design, user experience, flow, look/feel. We think about the different senses and how they come into play.

Designers
We design instruction/teaching and learning experiences. At the heart of the matter is often the alignment of objectives, activities and assessments.

Relationships
We are skilled at building relationships and rapport with faculty, staff, and clients. There is the potential for a lot of emotion around what we do.

Data Analysts
Data-based decision making is part of what we do.

Superheroes
Look! Up in the sky! It's a media producer! It's a collaboration expert! It's an ID!

Builders
We bring a systematic approach to constructing learning experiences that includes analysis of the audience, environment, objectives, content, technologies, etc. Planning maps, guides, templates, process docs, outlines, storyboards, are all part of the way we approach projects.

Explorers
It's important that we stay on top of the latest processes and skills related to ID work. We communicate "best practices" in teaching and learning (particularly related to using technology).

Project Managers
We talk about projects and project management constantly. It frames how we think about work.

Fixers
When a course link breaks, when a weighted grade column doesn't add up, we can be there to help. We fix things that are broken. We solve problems.

Evaluators
We design, develop and evaluate content/instructional materials. Review and revision are essential.

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How do you do this work?

- **Modalities**

- Face to Face
- Online learning (synchronous & asynchronous)
- Hybrid/Blended Learning Experiences
- Adaptive & Personalized Learning

- **Quality Frameworks**

- Quality Matters™
- CAST – Universal Design for Learning
- CWiC

- **Assessment & Measurement**

- Competencies
- Credit Hours

- **Support Structures**

- Professional Development
- Tutoring

- **Tools & Materials**

This...



Not This...



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Modalities

1 in 3 students at Ivy Tech is taking at least one class online each semester.



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QM-CERTIFIED PROGRAMS

Subscriptions

Professional Development

Course Reviews

Rubric

Program Review

Program Review Preparation

Professional Development
for Program Reviews

QM-Certified Programs

The following institutions earned certification during the pilot for Program Review Certification in the spring of 2015.



Program Design

Ivy Tech Community College
Stevenson University
University of the Rockies



Teaching Support

Chamberlain College of Nursing
Ivy Tech Community College
Pasadena City College

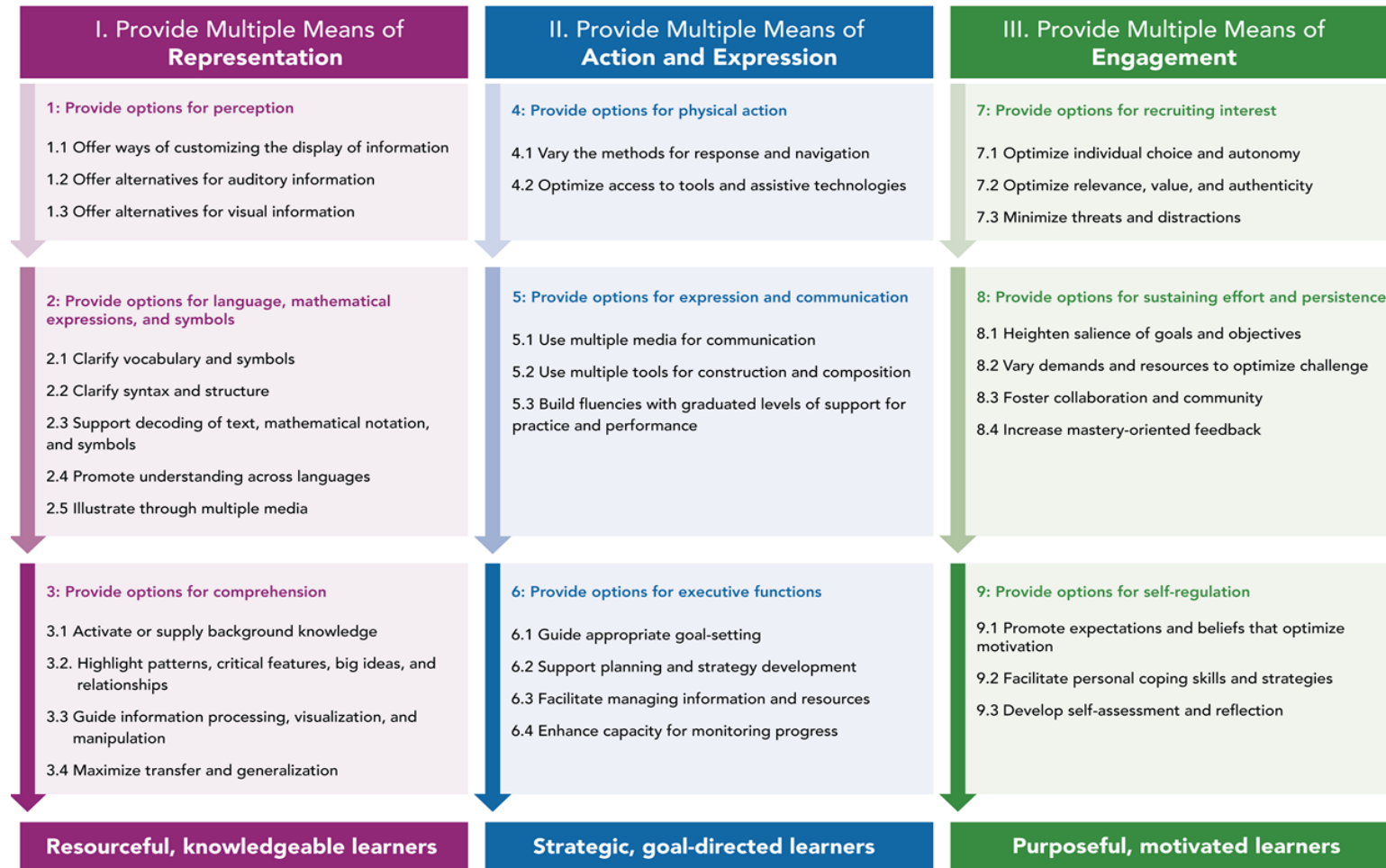
QM By The Numbers:

- 26 Peer Reviewers
- 5 National Master Reviewers
- 14 Trainers
- 136 Courses Internally Reviewed
- 16 Courses Externally Reviewed & Recognized

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Universal Design for Learning Guidelines



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2016 Employer Survey

The top way respondents would expect to benefit through working with Ivy Tech is by finding a source of qualified workers for long-term staffing needs.

83% of respondents find value in Ivy Tech Offering Training, Certificates, and/or Degrees Through CBE Model

Competency
Based
Education



- Technical Certificate in Software Development
- Technical Certificate in Business Office Administration Technology

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Tutor.com Learning Suite - Google Chrome

https://lhh.tutor.com/?programGUID=5fb068ef-5360-4b79-b8cd-660b45c23a68&StudentID=kmonroe&FN=Kara&LN=Monroe&Email=km

tutor.com

IVY TECH
COMMUNITY COLLEGE

My Account ▾

On-Demand Tutoring
Connect with a live expert now

Drop-Off Essay Review
Get detailed feedback in 24 hours

Hi Kara!

You have 15 hours remaining.

What do you need help with today?

Topic: Writing Center

Subject: Select a subject...

What library are you in? *

Enter your question

Type your question here.

Attach a File

CONNECT NOW

Please check back later for help with:

- BIOL211 (available Sunday through Thursday from 8:00pm to 12:00am EST)
- HLHS101 (available Sunday through Thursday from 8:00pm to 12:00am EST)

• Tutor.com By The Numbers:

- Total Hours (Jul 15 – Jun 16): 14,890
- Total Users (Same period): 18,547

• Impact:

- Spring 2016 Persistence – **78%** compared to 71%
- End of Fall GPA – **2.46** compared to 2.13
- MATH 123 – **74%** compared to 66%
- ENGL 111- **68%** compared to 57%
- ENGL 111 when also using drop off essay review – **74%** compared with 61%

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Tools & Materials

- **Course Materials**
 - Open Education Resources (OER)
 - GreenSource
 - 8 fully developed courses
 - 14 additional “adopted” titles
 - Digital Content
- **Learning Management System (LMS)**



CHANGING LIVES MAKING INDIANA GREAT



AUDIT COMMITTEE

Report will be given at the State Board of Trustees Meeting August 4, 2016

CORPORATE COLLEGE

Report will be given at the State Board of Trustees Meeting August 4, 2016

TREASURER'S REPORT

IVY TECH COMMUNITY COLLEGE

SPONSORED PROGRAM FUNDS

June 1, 2016 THROUGH June 30, 2016

Region	Title or Description	Source	Amount	Effective Date	Expiration Date
Terre Haute	171 Pomeroy Wellness Program	Saint Mary of the Woods College	\$ 5,000	1/1/2016	12/31/2016
Bloomington	241 Cook Center - BUEA Grant	Bloomington Urban Enterprise Association	16,000	3/9/2016	12/31/2016
Central Indiana	181 CICF Summer Success Workshop Add	Central Indiana Community Foundation	3,700	6/2/2016	9/30/2016
Central Indiana	181 Greencastle ASAP Technology	Putnam County Community Foundation	21,000	4/29/2016	4/29/2017
Bloomington	241 Templeton Arts Infused Pre-School	Community Foundation of Bloomington & Monroe Co	7,500	1/1/2015	6/30/2016
Columbus	201 SKILL UP - iGrad Brownstown Schools	Community Education Coalition	34,231	02/18/16	07/31/17
Northeast	111 The Regents of Univ of NM - SCME (<i>award increase</i>)	University of New Mexico	21,025	09/01/12	12/31/16
Southwest	221 Just Say KNOW	Substance Abuse Council of Vanderburgh County	1,300	01/01/16	12/31/16
Richmond	191 Preparing for College Workshops for Union County Residents	Union County Foundation	1,700	05/01/16	11/30/16
TOTAL			\$ 111,456		

**IVY TECH COMMUNITY COLLEGE
SPONSORED PROGRAM FUNDS
July 1, 2015 THROUGH June 30, 2016**

**Grants &
Contracts**

Total this Report	\$	111,456
2015-2016 YTD-Total to Date		18,906,875
2014-2015 Fiscal Year-End Total		20,718,246
2013-2014 Fiscal Year-End Total		27,105,576
2012-2013 Fiscal Year-End Total		23,049,587
2011-2012 Fiscal Year-End Total		26,290,960
2010-2011 Fiscal Year-End Total		24,631,272
2009-2010 Fiscal Year-End Total		40,659,468
2008-2009 Fiscal Year-End Total		22,864,309
2007-2008 Fiscal Year-End Total		15,516,944
2006-2007 Fiscal Year-End Total		17,679,145
2005-2006 Fiscal Year-End Total	\$	25,057,679

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF JUNE 2016

<u>Authorization for Disbursement</u>	<u>Purpose of Disbursement</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Check Date</u>	<u>Reference Number</u>
I. Article VIII Contracts and Other Documents Approval and auth- orization of the Board.	A Retirement	106,041.55	PERF	06/03/16	J0175419
	B FICA/MQFE/Federal Taxes	313,939.55	PNC Bank	06/03/16	J0175421
	C Life & LTD Insurance	103,428.04	The Standard	06/06/16	J0175518
	D Reimbursement for Health Ins. Claims	560,248.37	Anthem Blue Cross Blue Shield	06/07/16	J0175569
	E Rx Payment	172,595.38	Express Scipts	06/07/16	J0175570
	F County and State Taxes	875,816.82	PNC Bank	06/08/16	J0175661
	G FICA/MQFE/Federal Taxes	1,813,374.30	PNC Bank	06/10/16	J0175754
	H Reimbursement for Health Ins. Claims	678,462.85	Anthem Blue Cross Blue Shield	06/13/16	J0175830
	I Rx Payment	171,848.96	Express Scipts	06/13/16	J0175831
	J Retirement	929,955.35	Transamerica	06/13/16	J0175833
	K Health Savings Account	109,393.87	Chard-Snyder	06/17/16	J0176210
	L Retirement	106,319.35	PERF	06/20/16	J0176296
	M FICA/MQFE/Federal Taxes	463,337.94	PNC Bank	06/20/16	J0176297
	N Reimbursement for Health Ins. Claims	391,685.49	Anthem Blue Cross Blue Shield	06/21/16	J0176357
	O Rx Payment	146,060.78	Express Scipts	06/21/16	J0176358
	P Retirement	902,229.35	Transamerica	06/27/16	J0176667
	Q Reimbursement for Health Ins. Claims	577,028.95	Anthem Blue Cross Blue Shield	06/27/16	J0176679
	R Health Savings Account	108,965.28	Chard-Snyder	06/30/16	J0177221

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF JUNE 2016
Page 2

II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authori- zation of the Board.	A	Money Market	478,302.86	Lake City Bank	06/02/16	J0175363
	B	Money Market	2,398,000.00	Lake City Bank	06/06/16	J0175553
	C	Money Market	4,215,000.00	Lake City Bank	06/07/16	J0175626
	D	Money Market	347,000.00	Lake City Bank	06/08/16	J0175691
	E	Money Market	647,000.00	Lake City Bank	06/09/16	J0175740
	F	Money Market	16,517,000.00	Lake City Bank	06/20/16	J0176346
	G	Money Market	1,671,688.56	Lake City Bank	06/24/16	J0176641
	H	Money Market	229,000.00	Lake City Bank	06/27/16	J0176762
III. Reported to the Board of Trustees under \$500,000	A	Operating Facilities Lease	356,283.80	Connersville Industrial Center, Inc.	06/01/16	50-10103339
	B	Inventoried Computers	104,558.00	Dell	06/01/16	50-10103345
	C	RR General Construction, Indianapolis	184,667.10	J C Ripberger Construction Corp	06/02/16	50-10103507
	D	AP Purchasing Card	237,874.93	JP Morgan Chase	06/02/16	J0175372
	E	Apprenticeship Contract Expense	197,248.35	Ironworkers Local 395 JATC	06/03/16	50-01871376
	F	Computer Software	176,447.27	CDW Government Inc.	06/06/16	50-10103748
	G	Apprenticeship Contract Expense	296,863.60	In/Kentucky Council of Carpenters JATF	06/06/16	50-01871453
	H	Apprenticeship Contract Expense	394,572.95	Louisville Electrical JATC	06/06/16	50-01871456
	I	Apprenticeship Contract Expense	270,795.30	Plumbers & Pipefitters Local 502 ETF	06/06/16	50-01871459
	J	Utilities	110,208.09	Telamon	06/07/16	J0175590
	K	Utilities	215,113.22	Telamon	06/07/16	J0175593
	L	Marketing Services	131,600.00	Miller Brooks, Inc.	06/07/16	50-10103899
	M	Instructional Equipment	126,072.74	Atech Training Inc.	06/09/16	50-10104106
	N	Utilities	145,599.29	Telamon	06/09/16	J0175711
	O	Apprenticeship Contract Expense	305,268.95	In./Kentucky Council of Carpenters	06/10/16	50-01872426

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF JUNE 2016
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III. Reported to the
Board of Trustees
under \$500,000

P	General Construction, Lawrenceberg	439,281.63	Bruns-Gutzwiller Inc.	06/10/16	50-10104558
Q	Utilities	181,771.16	Telamon	06/13/16	J0175836
R	Utilities	143,963.63	Telamon	06/15/16	J0175976
S	Inventoried Computers	109,837.92	Dell	06/15/16	50-10104715
T	Postage & Mailing	116,340.65	The Jackson Group, LLC	06/15/16	50-10104781
U	Instructional Equipment	100,009.00	Aidex Corporation	06/17/16	50-10104992
V	Apprenticeship Contract Expense	145,000.35	IUOE Local 841 AT	06/17/16	50-01873794
W	Apprenticeship Contract Expense	191,670.00	Plumbers & Steamfitters Local 157	06/17/16	50-01873797
X	Inventoried Computers	305,434.24	Dell	06/20/16	50-10105118
Y	RR Land Improvements	139,915.80	Fleming Excavating	06/20/16	50-10105124
Z	Apprenticeship Contract Expense	146,864.45	Lake Country Electricians JATC	06/20/16	50-10105136
AA	Professional Services and Fees	186,000.00	United Student Aid Funds, Inc.	06/20/16	50-10105176
AB	Apprenticeship Contract Expense	119,134.45	Electrical JATC	06/24/16	50-01873972
AC	Apprenticeship Contract Expense	204,213.85	Evansville Plumbers ATTF	06/20/16	50-01873973
AD	Apprenticeship Contract Expense	168,197.35	IN-KY Service Council of Carpenters	06/20/16	50-01873977
AE	Apprenticeship Contract Expense	129,145.00	International Union of Oper Engineers	06/20/16	50-01873979
AF	Non ITCC Equipment	278,180.24	Aidex Corporation	06/22/16	50-10105339
AG	Marketing Services	204,208.85	Miller Brooks, Inc.	06/22/16	50-10105383
AH	RR General Construction, Indianapolis	117,229.28	Rex Collins Electrical, Inc.	06/23/16	50-10105402
AI	Instructional Equipment	157,781.20	Aidex Corporation	06/23/16	50-10105462
AJ	Lease Computer Software	110,121.00	Citrix Online LLC	06/23/16	50-10105478
AK	RR Buildings & Improvements	128,151.00	McGuff Roofing, Inc.	06/23/16	50-10105478
AL	Utilities	150,527.73	Telamon	06/23/16	J0176484
AM	Land Acquisition	223,350.52	PNC	06/23/16	J0176514
AN	Return of State Funds	320,475.39	Indiana Commission of Higher Education	06/24/16	50-01879717

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF JUNE 2016
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III. Reported to the Board of Trustees under \$500,000	AO Apprenticeship Contract Expense	153,655.10	Plumbers & Steamfitters Local 440 AET	06/28/16	50-10105865
	AP Apprenticeship Contract Expense	153,122.55	Indianapolis Electrical JATC	06/28/16	50-01881140
	AQ Apprenticeship Contract Expense	104,960.35	Sheet Metal Workers Local 20 JATC	06/28/16	50-01881146
	AR AP Purchasing Card	259,404.10	JP Morgan Chase	06/28/16	J0176797
	AS Instructional Equipment	105,767.00	HFO Chicago, LLC	06/29/16	50-10105964
	AT Network Equipment	147,754.63	RoundTower Technologies Inc	06/30/16	50-10106163
IV. Approved by the Board of Trustees over \$500,000.	A Financial Aid Reimbursement	808,162.04	Follett Bookstore	06/27/16	J0176686
	B Principal & Interest Bond Payment	27,048,767.16	US Bank	06/28/15	J0176810
	C Services and Fees	547,095.83	Blackboard Inc.	06/28/16	50-10105806

State Board of Trustees Meeting

President's Report

August, 2016



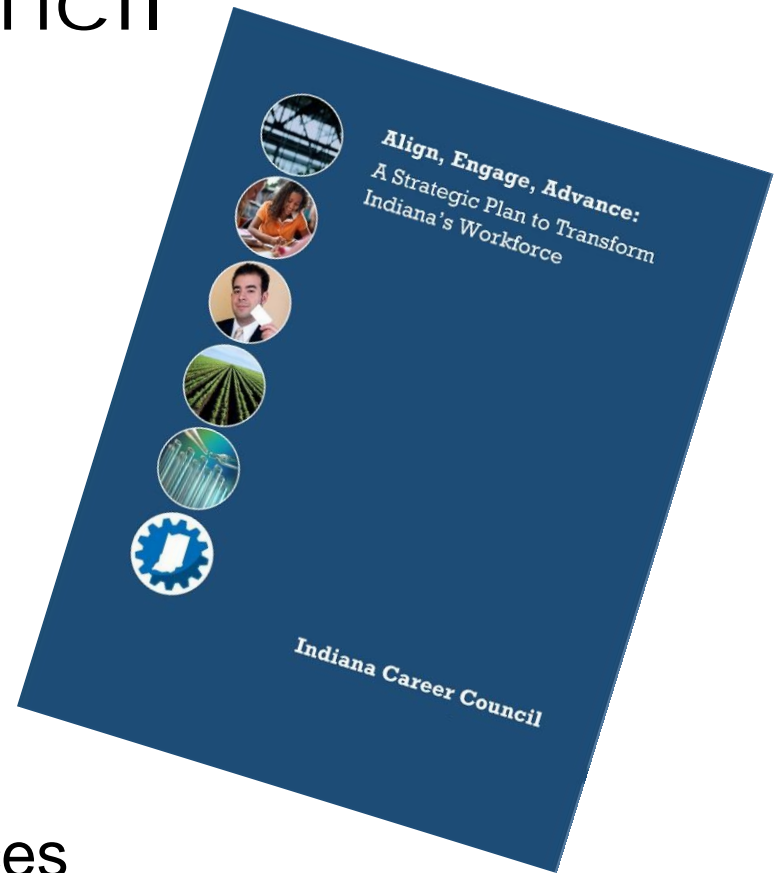
Indiana Career Council

In June 2014, the Indiana Career Council adopted

Align, Engage, Advance: A Strategic Plan to Transform Indiana's Workforce.

The plan has three pillars of transformation:

- system alignment
- worker- and student-centric services
- demand-driven programs and investments.



The Vision

Every Indiana business will find the **educated and skilled workforce** necessary to compete successfully in the global economy Every Indiana citizen will have access to the information, **education and skills required for career success.**



The Big Challenge

All Hoosiers will have the opportunity to access career pathways aligned to their interests, skills and personal employment goals. **At least 60 percent** of Indiana's workforce will have the postsecondary knowledge, skills, and credentials demanded within Indiana's economy by 2025.



A Growing Job Market

Over 150,000 jobs created in Indiana since 2013.
Demand-Driven Data will be the key.



Demand-Driven Data

The Occupational Demand Report provided by DWD as a result of SB301 represents the expected workforce needs of Indiana employers for a ten-year projection, along with associated education and training that will be required to meet these workforce needs.

SOCCode	SOCTitle	2014 Base Employment	2024 Projection Employment	Numeric Change	Percent Change	Growth Openings	Annual Growth Openings	Replacement Openings	Annual Replacement Openings	Total Openings	Annual Total Openings	Most Common Education
35.3021	Combined Food Preparation and Serving Workers, Including Fast Food											
29.1141	Registered Nurses	83,210	95,233	12,023	14.45	12,023	1,202	26,890	2,689	38,913	3891	ONET Less than High School Diploma
41.2031	Retail Salespersons	59,050	70,192	11,142	18.87	11,142	1,114	13,932	1,393	25,074	2507	ONET High School or High School Certificate
51.2092	Team Assemblers	92,133	102,860	10,727	11.65	10,735	1,074	31,934	3,193	42,669	4267	ONET High School or High School Certificate
53.7062	Laborers and Freight, Stock, and Material Movers, Hand	80,785	91,257	10,472	12.96	10,472	1,047	17,348	1,735	27,820	2782	ONET High School or High School Certificate
	Cover	60,786	68,466	8,180	13.57	8,180	818	17,944	1,794	26,124	2612	ONET High School or High School Certificate



Positive Efforts To Build Our Pipeline

Focused on Recruitment

Achieve Your Degree
College Connection Coaches
New Marketing Campaign

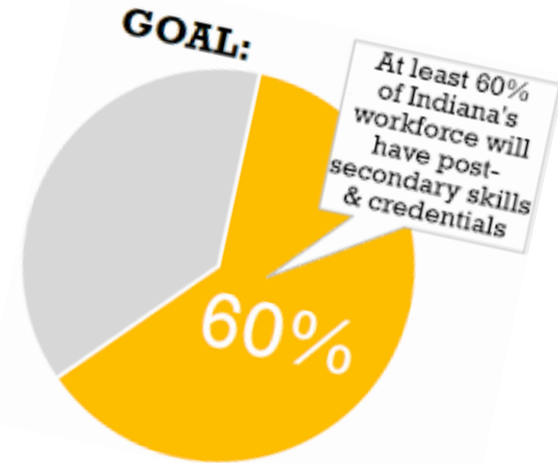
Focused on Retention

Co-Requisite Model
Coaching Models
Supplemental Instruction



Challenge Still Remains

- 1 million more degrees, half are ours.
- Need to be at a pace of 50,000 completions a year (today 20,000+)
- Meet the needs of the workforce based on demand-driven data - our chance to move Hoosiers into good jobs.
- Recruit for programs where there is a need in the workforce and retain those students.
- May reduce programs in regions where there is low demand, especially if available in adjacent region.
- Student success – doing everything we can to help students complete in their expected timeline.



Work in Progress

- Listening Tour – 750 faculty/staff.
- Team formed to analyze DWD data and inform our demand-driven alignment decisions.
- New Data Warehouse to support those and other decisions.
- Formation of Strategic Planning Process team.
- Double our Foundation goal creating more partnerships to secure resources we need.
- Roll out of Achieve Your Degree statewide.



Work in Progress

- New Senior Vice President/Chief Operating Officer Andy Bowne.
- Senior Vice President of Workforce Alignment interviews commencing.
- Posted Vice President of Government Relations position.
- New capital request process.
- Project Early Success launching.



Thank You



GRANTS REPORT

Total Currently Active Grants:

(115) Competitive Grants: \$45,741,569

(14) Non-Competitive Grants: \$ 6,462,332

(129) Total Active Ivy Tech Grants: \$52,203,901

Ivy Tech currently has 67 pending grant submissions totaling \$15,192,246; \$900,168 is budgeted as indirect costs.

Note: Due to space limitations, only an illustrative sample of awards and submissions are described below.

Grants Awarded During Period (19 - \$5,890,048)

- **Bloomington** received \$770,000 from the Regional Opportunities Initiative to support College Connection Coaches in area schools.
- **Kokomo** was awarded \$23,931 from the Pauline Barker Education Trust to support industrial electricity and automated manufacturing training at the Wabash campus.
- **Central Indiana** received \$3,700 from the Indianapolis Foundation (CICF) to support the College Success Workshop to support Marion county citizens.
- **Columbus** received \$34,231 from DWD SkillUP, in partnership with Brownstown Schools and the Community Education Coalition, to support the iGrad program.
- **Southwest** was awarded \$2,500 to be used to purchase of supplies for the School Health Sciences in support of pediatric instruction delivery of CPR, First Aid, AED, and emergency airway management.
- **Office of the President** received \$2,622,679 from the U.S. Department of Labor Tech Hire program to provide NIMS and IT training across the State.

Grants Submitted During Period (6 - \$ 1,405,740)

- **Wabash Valley** requested \$1,293,240 from the Economic Development Administration to support renovations and equipment for the Precision Agriculture Center.
- **Southeast** region requested \$40,000 from the Indiana Work and Learn Grant opportunity to support the identification and mapping of Work and Learn programs in the region.
- **Southwest** requested \$2,500 from the Marilyn J. Klenck Fund for Education and Literacy to support the programming to encourage female high school students to explore careers in manufacturing.
- **Office of the President** requested \$60,000 through The Manufacturing Institute to support aviation pathways development.

Proposals Declined During Period (7 - \$8,915,047)